

IASIA Annual Conference 2009
Rio de Janeiro, Brazil, 3-8 August

Presented and Listed Papers

WORKING GROUP I
Education and Training Programme:
aligning missions and quality
Co-Chairpersons: Hendri Kroukamp (South Africa) &
Ludmila Gajdosova (Slovakia)
Project Director: Blue Wooldridge (USA)

TUESDAY, 4 AUGUST, FROM 02.30 PM TO 04.30 PM (ORIENTE)
Human Resource Issues

KOMSELI Fani (National Center for Public Administration (EKDDA)/Institute of Training (IN.EP.), Greece), *Training Needs Analysis in Greek Public Administration: the active role of Institute of Training*

MUNYALI Alfonso (Agri & Cooperative Training and Consultancy Services Ltd, Kenya), *From Hit and Run Training Interventions: the solution to sustainable development of Schools and Institutes of Administration*

VAN JAARVELDT Liza C (University of South Africa, South Africa), *Building Human Capacity in South Africa through Public Administration Education at UNISA*

NIKAWA Tatsuro (Doshisha University, Japan), *The "Module" Model of the Public Personnel Training, in the Governance Era*

KROUKAMP Hendri (University of the Free State, South Africa), *Closing the Skills Gap through Research: the role of institutions in higher learning*

PRASERTSRI Rangson (Sukhothai Thammathirat Open University, Thailand), *SIAs and Human Resource Management: past wisdom helps point the way to sustainable development in the future*

TUESDAY, 4 AUGUST, FROM 05.00 PM TO 06.30 PM (ORIENTE)
Case Studies

LUES Liezel (University of the Free State, South Africa), *A strategy approach towards optimising research output in the master's dissertation in public administration*

NEWCOMER Kathryn E., **ALLEN** Heather (George Washington University, USA),
EL BARADEI Laila (American University in Cairo, Egypt), *Improving Our Programs through Assessing the Performance of Master of Public Administration Alumni*

SCHMIDT Günter (Federal University of Applied Administrative Sciences - Brühl, Germany), *Following the Reform of Civil Service Career System in Germany: Upgrading Capabilities by Setting up a Master Study Program for Civil Servants*

BASHEKA Benon C. (Uganda Management Institute, Uganda), *Teaching-learning Quality Benchmarks and Characteristics that Promote Learner Outcomes among Public Administration Students at Uganda Management Institute: an exploratory study*

WEDNESDAY, 5 AUGUST, FROM 08.30 AM TO 10.00 AM (SÉGOVIA I)
Standards of Excellence

CHANG Shih-Hsien, **CHANG** Chiung-Ling (Chinese Culture University, Taiwan, China), *Evaluation and Accreditation for Departments of Public Affairs of Universities in Taiwan*

CHAUVIGNÉ Christian (Ecole des hautes études en santé publique, France), *Exemplarité, modèle et apprentissage vicariant. Une voie implicite de la formation des cadres des services publics*

DONG Mingfa (China National School of Administration, China) *The Training and Development of the Training Manager in Public Administration Education and Training Institutions. Take the “Training Manager Training” Project of National School of Administration of The People’s Republic of China (CNSA) as a Case*

LARAT Fabrice (Ecole Nationale d’Administration, France), *Needs-Driven Quality Management in Public Administration Education Programmes*

CAMERON Robert, **MILNE** Chantal (University of Cape Town, South Africa), *PhD Research in South African Public Administration*

WEDNESDAY, 5 AUGUST, FROM 04.00 PM TO 05.30 PM (SÉGOVIA I)
Research and Methods of Delivery

ADIGUZEL Oktay C. (University of Aradolu, Turkey), *Les Nouvelles Orientations de l’Enseignement Technique et Professionnel en Turquie: L’Approche Modulaire*

BAYMA DE OLIVEIRA Fátima (EBAPE/FGV, Brazil), *Insights on E-learning in Higher Education: experiences at Fundação Getulio Vargas*

LEE Joo Hee (LOGODI, South Korea), *The Development Strategies for the LOGODI Training Program: programs for the government employees from developing countries*

MA Hao-ying (Hubei Institute of Administration, China), *Improving Case Study as a Teaching Program with the Criteria for Measuring Program Excellence - Practice in a Regional Institute of Public Administration in China*

VAN DYK-ROBERTSON Hanlie (AMDIN, South Africa), *Responsive Education and Training for Public Service in Africa: the challenges for African SIAs*

VAN WYK Hentie (University of the Free State, South Africa), *Is there a Need for a more Financial Focus in the Training of Public Sector Managers?*

THURSDAY, 6 AUGUST, FROM 02.30 PM TO 04.00 PM (SÉGOVIA I)
Case Studies

HAMZA Enayat (University of the Western Cape Town, South Africa), *Governance for Sustainable Development: implications for public administration education and practice: the role of the South African Public Administration Leadership and Management Academy (PALAMA) and higher education institutions in South Africa*

MARČETIĆ Gordana, **KOPRIĆ** Ivan (University of Zagreb, Croatia), *Building the System of Public Administration Education and Training in Croatia: per aspera ad astra?*

OTERO Roberto Bevilacqua, **CORREIA** Lúcia de Almeida (EBAPE/FGV, Brazil), *National School of Administration of the Republic of Angola: -a case study*

SELLASIE Zenebe G & **ASSEFA** Zekarias (Ethiopian Management Institute), *Transforming MDI's Starting from the Outcome-Governance and Sustainable Development in Public Service Institutions. The Case of Ethiopian Management Institute (EMI).*

PECI Alketa, **FAVERO** Cláudio, **HARTZ** Juliana, **LOUZADA** Sergio (EBAPE/FGV, Brazil), *First Results of the New Model of Public Management Implemented in Brasilia*

WORKING GROUP II
State-Market Partnerships and Enterprise Management
Chairperson: Argun Akdogan (TODAIE, Turkey)
Project Director: Paul Collins (UK)

TUESDAY, 4 AUGUST, FROM 05.00 PM TO 06.30 PM (ALHAMBRA I)
CHINA: STATE PROCUREMENT, COMMUNITY GOVERNANCE AND WATER

CHANG Shih-Hsien (Chinese Culture University, Taiwan, China), *Transforming Governance from State-Market Partnerships to Institutional Capacity Rebuilding: Case Study of Nan-Shih River Watershed Governance*

Listed papers:

FAN Chinn-Ping (Soochow University, Taiwan, China), *An Examination of the Spectrum Management Policy in Taiwan: conflict and cooperation between government and enterprises*

HSIAO Yuanche Luke (National Cheng Kung University, Taiwan, China), *The Stakeholder Management in Local Environmental Governance: the case of An-shun Site*

WEDNESDAY, 5 AUGUST, FROM 08.30 AM TO 10.00 AM (ALHAMBRA I)

REACHING UNDERSERVED CITIZENS: EMPLOYMENT AND PPPs IN INVESTMENT AND TECHNOLOGY

SILVESTRE, Hugo Marco Consciência (Universidade Técnica de Lisboa, Portugal), *Labour Market Policies and Employment/Unemployment Rates Regularities: the EU 15 case*

KIGGUNDU Moses N. (Carleton University, Canada), *BOP: A Business Partnership Strategy for Reaching Underserved Citizens*

THURSDAY, 6 AUGUST, FROM 08.30 AM TO 10.00 AM (SÉGOVIA I)

BRAZIL: STATE/REGIONAL/LOCAL REFORM AND INTEGRATIVE PARTNERSHIPS IN TRADE AND ENTERPRISE

DE SOUZA SILVA Andreza (EBAPE/FGV, Brazil), **BOTELHO** João Bosco Lissandro Reis (Federal University of Pará, Brazil), **ZOGAHIB** André Luiz Nunes (EBAPE/FGV, Brazil), *Innovation System in Manaus: an evaluation of the interaction between the innovation support organizations and the companies participating in the Research in Companies Support Program – PAPPE*

PECI Alketa & **FIGALE** Juliana (EBAPE/FGV, Brazil), *The Role of Government-Nonprofit Partnerships in a Results-oriented Management Reform in Brazil: the case of management shock of Minas Gerais*

SCHMITT Valentina (EBAPE/FGV, Brazil), **NETO** Luis Moretto (PPGEP/UFSC, Brazil), *The Fair Trade and Sustainable Territorial Development: case study on Toca Tapetes*

ARAUJO Marcos Serra, **FONTES FILHO** Joaquim Rubens (EBAPE/FGV, Brazil), *Agency Conflicts in the State Flexibilization Strategies: The Case of Ecourbis*

LUZ DE GODOY André, **RODRIGUES** Camila, **SETTE** Ana Tarsila, **ZEVALLOS** Hilda, **PECI** Alketa (EBAPE/FGV, Brazil), *Public-Private partnerships in Minas Gerais: the Role of Political Driving Factors*

WORKING GROUP III
Public Sector Reform:
people in the public service
Chairperson: Pan Suk Kim, (South Korea)
Project Director: Bernardo Giorgio Mattarella (Italy)

TUESDAY, 4 AUGUST, FROM 05.00 PM TO 06.30 PM (ALHAMBRA II)
Management and Leadership Development

LI Tingyu (Shanghai Administration Institute, China), *The Innovation of Civil Servants Training in China: from the perspective of human resource development*

SEALE Oliver, LEPAN Louise (Public Administration Leadership and Management Academy, South Africa), *Leading the transformation of public service training curricula for responsive and effective delivery*

VAN DIJK HG (University of Pretoria, South Africa), *Administration vs. Talent: the administrative impact of talent management*

FANG Shirong (Hubei Administrative College, China), *Training High-quality Supervisors for Sustainable Development of Public Service: the Practice of Training Administration Judges in Hubei, China*

PEREIRA DOS SANTOS Aleksandra, PELLIZZONI DA CRUZ Rachel (Ministry of Planning, Budget and Management Secretariat for Management, Brazil), *"Re" discussing professionalism in the Brazilian public service*

WEDNESDAY, 5 AUGUST, FROM 08.30 AM TO 10.00 AM (ALHAMBRA II)
Democratic Governance and Administration Reform

KANYANE MH (University of Fort Hare, South Africa), *Politico-Administrative Reforms in Response to Public Service Delivery. Challenges in South Africa*

SECCHI Leonardo (Universidade do Estado de Santa Catarina, Brazil), *Public management reforms at the municipal level: an analysis using the 4W1H framework*

VAN DYK-ROBERTSON Hanlie (AMDIN, South Africa), *The African Public Service and Administration Charter: aspirational statement or implementable change initiative*

CALISTA Donald J., MELITSKI James (Marist College, USA), *Sustainability as a Factor in Worldwide Municipality Websites between 2005 and 2007: Continuity or Discontinuity?*

WEDNESDAY, 5 AUGUST, FROM 04.00 PM TO 05.30 PM (ALHAMBRA II)
New Public Management and Good Governance

CAMERON Robert (University of Cape Town, South Africa), *New Public Management Reforms in the South African Public Service: 1999-2008*

MISHRA Seeta, (AV College, India), *Reforming Public Sector through Better Citizen Governance - A Case of Andhra Pradesh (India)*

FERRAZ David, **MADUREIRA** César (National Institute of Administration, Portugal), *The need of a XXI century governance paradigm for public administrations – the specific case of Portugal*

JAN Chung-Yuang (National Chengchi University, Taiwan, China), *The Sustainable Development Public Administration Reform in Taiwan: the history and current trends*

RODRIGUES Miguel Nuno (National Institute of Administration, Portugal), *The Contribution of Performance Evaluation to the Professionalization of Public Administration*

THURSDAY, 6 AUGUST, FROM 08.30 AM TO 10.00 AM (ALHAMBRA I)
Innovating Human Resource Management in the Public Sector

BRITO Francisco Bezerra, **CAVALCANTI** Bianor Scelza (EBAPE/FGV, Brazil), *Nominations for Management Positions in the Brazilian Federal Public Service*

CHAN Hon S. (City University of Hong Kong, China), **MA** Jun (Sun Yat-sen University, China), *How are they paid? A study of civil service pay in China*

CHIANG Min-Hsiu (National Chengchi University, Taiwan, China), **CHEN** Tin-Min (National Central University, Taiwan, China), **CHEN** José Chiu-C. (Nanhua University, Taiwan, China), *Reinventing Strategies of Oral Examination in Taiwan Civil Service Recruitment*

OKAFOR A.O. (Federal Civil Service, Nigeria), *Challenges of Implementing Performance Management Systems in the Nigerian Public Service*

VIANA ESTAVAO DE MORAES Marcelo, **SILVA** Tiago Falcão, **VIEIRA DA COSTA** Patricia (Ministry of Planning, Budget and Management, Brazil), *The Myth of the Bloated Labor Force in the Federal Executive Power*

THURSDAY, 6 AUGUST, FROM 02.30 PM TO 4.00 PM (ALHAMBRA I)
Reforming Public Policy

CASTANHAR José Cezar, **LUSTOSA DA COSTA** Frederico, **CASTANHAR REYES** Daniela G. (EBAPE/FGV, Brazil), *Developing Evaluating System to Improve Efficiency, Effectiveness and Governance in the Public Sector: the case of the program of subsidies to exporting companies in Brazil*

IJEOMA Edwin Okey (University of Pretoria, South Africa), *Mainstreaming the Youth in Africa's Development: the role of NEPAD*

ZOGAHIB André Luiz Nunes (EBAPE/FGV, Brazil), **BOTELHO** João Bosco Lissandro Reis (Federal University of Pará, Brazil), **DE SOUZA SILVA** Andreza (EBAPE/FGV, Brazil), *A Public Policy Evaluative Study on the Amazonian Health Units. Decentralization: the case of the Adriano Jorge Foundation Hospital*

Listed Papers:

MUNYALI Alfonso, *Enhancing Public Service Delivery Standards through Systematic and Sustained People Centred Reforms: Kenya's experience and lessons for improved service delivery by governments*

MARQUES Eduardo, **ALVES** Simone, **LIMA** Marlos (EBAPE/FGV, Brazil), *Prospective Scenarios 2008-2025 for Tourism in the City of Rio de Janeiro*

ANDRADE André (EBAPE/FGV, Brazil), *The Discourse on Management and the Brazilian Judiciary System*

MPEHLE Zwelibanzi, **QWABE** B.R. (University of KwaZulu-Natal, South Africa), *Black Economic Empowerment in South Africa: reality or illusion?*

LUFUNYO Saimon Hussein (Tanzania Public Service College, Tanzania), *Public Sector Reform in Tanzania and the Challenges of Effective Leadership*

GOWLAND Sergio (Province of Buenos Aires, Argentina), *Administrative career reform as a catalyst of state modernization at Provincia de Buenos Aires, Argentina*

CHEN Chaoxian, (Qingdao Institute of Administration, China), *E-Government and People-Based Public Services*

PENCELIAH Yogi (University of Kwazulu-Natal, South Africa), *The Spiritual Dimension of Individuals: whither in the public sector workplace!*

STARE Janez, **DEČMAN** Mitja, **KLUN** Maja (University of Ljubljana, Slovenia), *From Job Satisfaction to Customer Satisfaction in Public Sector*

FOSU John Ivan (Ghana Highway Authority, Ghana), *Governance for Sustainable Development: public sector reform: people in the public service*

HAO Guoqing (Hubei Institute of Administration, China), *Enhancing the Public Service Capacity of Civil Servants: in the context of "service-oriented" government building*

ABOGADO Julia Poblete Vinaixa (Universidad de Concepción, Chile), *Reform of the State of Chile*

GUIMARAES Roberto Pereira, **DE ALMEIDA CORREIS** Vera Lúcia, **FEICHAS** Susana Arcangela Quacchia (EBAPE/FGV, Brazil), *Innovative Proposals for Environmental Governance, the Case of INEA-the State Environmental Institute of Rio de Janeiro*

WORKING GROUP IV
Local Governance and Development
Chairperson: Michiel De Vries (The Netherlands)
Project Director: P.S. Reddy (South Africa)

TUESDAY, 4 AUGUST, FROM 02.30 PM TO 04.30 PM (EL PARDO I)
LOCAL GOVERNMENT DEMOCRATISATION AND DECENTRALISATION

MANNIN Michael (Liverpool John Moores University, UK), *Democratic local Government in England: a systemic failure*

CHAKRABARTI Bhaskar, CHATTOPADHYAY Raghavendra (Indian Institute of Management Calcutta, India), *Organisational Effectiveness and Administrative Reforms for Local Governments in Rural West Bengal, India*

GARDIKA Aimilia (National Centre for Public Administration and Local Government Institute of Training, Greece), *Decentralisation of training actions at a national level*

ROSENBAUM Allan, RODRIGUEZ LAGIER-ACOSTA Cristina Alicia (Florida International University, USA), *Decentralization in Small States: The Case of Central America*

TUESDAY, 4 AUGUST, FROM 05.00 PM TO 06.30 PM (EL PARDO I)
ETHICS AND INTEGRITY

DE VRIES Michiel S & LAKO Christiaan J (Radboud Universiteit Nijmegen, The Netherlands), *Adapted performance measures and the performance of Dutch municipalities in reducing crime rates*

KROUKAMP Hendri (University of the Free State, South Africa), *The Role of Leadership on Local Government Level in a Single Public Service Environment in South Africa: contradiction or necessity?*

SIKAKANE B. H., REDDY P.S. (University of Kwazulu-Natal, South Africa), *Public Accountability in the Local Government Sphere in South Africa*

BREMER Jennifer (American University in Cairo, Egypt), *It's the Economy: lessons from China for fiscal decentralization under autocracy*

Listed paper:

AO Xiolan (Shanghai Administration Institute, China), *Local Administration of Community Psychological Service*

WEDNESDAY, 5 AUGUST, FROM 08.30 AM TO 10.00 AM (EL PARDO I)
SUSTAINABILITY AT THE LOCAL LEVEL
SESSION I

IJEOMA Edwin Okey (University of Pretoria, South Africa), *Policy Delimas and Prospects towards Meeting the Millennium Development Goals (MDGs) in Africa*

COE Barbara A. (Barbara A. Coe and Associates, USA), *Empowering and Motivating Local Participation: a prerequisite for sustainable development*

GÖYMEN Korel (Sabancı University, Turkey), *Participatory Local Development through Local Agenda 21 in Turkey*

ROBERTSON Peter J. (University of Southern California, USA), **VAN SPEIER** Jonathan (EBAPE, Fundação Getulio Vargas), *Sustainable Tourism through Local Collaborative Governance: the case of RedeTuris*

VAN SCHALKWYK André (University of South Africa, South Africa), *The Sustainability of Gated Communities in Local Government Development: open or close the gates?*

Listed paper:

LUKAMBA-MUHIYA Tshombe (African Centre for Disaster Studies, South Africa), *A Normative Model for Disaster Risk Reduction in the South African Development Community*

THURSDAY, 6 AUGUST, FROM 08.30 AM TO 10.00 AM (EL PARDO I)
LOCAL ECONOMIC DEVELOPMENT

BINZA Shakespeare M., **PILLAY** Sareesha (Nelson Mandela Metropolitan University, South Africa), *Comparative assessment of local economic development and public-private partnerships: a case of the City of Cape Town and the Nelson Mandela Bay Metropolitan Municipalities in South Africa*

BINZA Shakespeare M. (Nelson Mandela Metropolitan University, South Africa), *Municipal Service Partnerships in South Africa: a business unusual approach*

COELHO André, **ROCHA** Saulo, **BARBOSA** Luiz Gustavo (EBAPE/FGV, Brazil), *Seeking New Opportunities for Corporate Social Responsibility (CSR) in Tourism: the case of the United Nations World Tourism Organization (UNWTO) and the legacy for Local Public Inter-organizational Policies*

MARTELL Christine R. (University of Colorado Denver, USA), *Citizen Investors: financing local infrastructure in developing countries*

TOLKKI Helena, **HAVERI** Arto, **AIRAKSINEN** Jenni (University of Tampere, Finland) *Legitimacy of Decision-making in Nordic Regional Development Networks*

SMITH Heidi-Jane (Florida International University, USA), *Explaining Local Economic Development Success in Latin America*

THURSDAY, 6 AUGUST, FROM 02.30 PM TO 04.00 PM (EL PARDO I)
SUSTAINABILITY AT THE LOCAL LEVEL
SESSION II

THORNHILL Chris (University of Pretoria, South Africa), *Local government's contribution to a sustainable developmental state: opportunities and challenges*

MOTHAE L.M.P (University of the Free State, South Africa), *South African Municipalities under the Administration of the Provincial Government: Can it promote good local governance and sustainable development?*

BEKKER Koos (University of the Free State, South Africa), *Alignment of Strategic Plans for Sustainable Development: lessons from local government in South Africa*

DU PLESSIS Lyndon Mark, (University of the Free State, South Africa), *New Political Leadership in South Africa: implications for sustainable local governance*

YUNGNANE Yang (National Cheng Kung University, Taiwan, China), *The Analysis of the Environmental Pollution Policy Formulation Process– Role of City Government in the An-Shun Plant Case*

Listed paper:

LUO Zhenyu, **XING** Yu (Sichuan Institute of Administration, China), *Analysis of relationship between government size at county level and county's economic development*

WORKING GROUP V
Accountability, Culture and Trust
Chairperson: Melchior Powell (USA)
Project Director: O.P. Dwivedi (Canada)

WEDNESDAY, 5 AUGUST, FROM 04.00 PM TO 05.30 PM (EL PARDO I)
PUBLIC TRUST AND ACCOUNTABILITY

BRYNARD Dirk J. (University of South Africa, South Africa), *The duty to give reasons as a constitutional imperative to foster administrative accountability in South Africa*

EUN Jaeho (The Korean Institute of Public Administration, South Korea), *Accountability in collaborative governance. How to enhance the accountability of Communal council members in Korean local administration system?*

MARINEZ NAVARRO Freddy (EGAP, Monterrey Tech, Mexico), *The Civic Participation and Accountability*

MBABAZI Pamela, SHAW Timothy M (Mbarara University of Science and Technology, Uganda), *Civil Society in the Commonwealth: global governance & accountability*

MOLEKANE L.P, MOTHAE L.P.M. (University of the Free State, South Africa), *Improving accountability to promote good governance and sustainable development: the South African perspective*

SHI Hexing (China National School of Administration, China), *Building Civic Trust through Public Governance. Understanding Government-Citizen Relationships in China*

SINDANE AM (University of the Free State, South Africa), *Accountability, Culture and Trust: three pillars for good governance and sustainable development*

VAN HEERDEN Mike (University of South Africa, South Africa), *The Constitutional obligation on the South African government to perform public administration efficiently and effectively*

THURSDAY, 6 AUGUST, FROM 08.30 AM TO 10.00 AM (ALHAMBRA II)
Corruption and Good Governance

BASHEKA Benon C. (Uganda Management Institute, Uganda), *Social Determinants of Public Procurement Corruption in Uganda: implications for the Delivery of Public Services*

CHOU Yujen (National Taipei University, Taiwan, China), **HUANG Jinlin** (national Science Committee, Taiwan, China) *Minority Government, Corruption and Accountability in Taiwan*

DUZERT Yann, **BRIOLO** GF, **SPINOLA** Ana (EBAPE/FGV, Brazil), *The Matrix of Complex Negotiations. Case Study: negotiating with the Chinese at a time of crisis*

RUEDIGER Marco Aurelio, **RICCIO** Vicente (EBAPE/FGV, Brazil), *Building Trust and Partnership between Different Levels of Government and Civil Society: The National Program of Public Security and Citizenship (PRONASCI) as a new approach on crime control in Brazil*

ZHAO Li-fu (Hubei Institute of Administration, China), *The Innovation of Chinese Governance Culture in the Process of Reform -- With Case Analysis in Xia'men City P.R.C.*

POWELL Melchior D. (Southern Maryland Higher Education Centre, USA), *The Ethics of Regulation: conflicts of interest, cronyism, corruption and the demise of regulatory capitalism in the U.S.*

THURSDAY, 6 AUGUST, FROM 02.30 PM TO 04.00 PM (ALHAMBRA II)

Ethics, Integrity and Public Service Values

CLAPPER Valiant A. (University of South Africa, South Africa), *Can Public Service Virtue be Taught?-Lessons from Moral Development Theory and Organisational Culture Theory*

LUO Fengying (Shanghai Institute of Administration, China), *Organizational Culture of Trust and the Leader's Role*

SEEMELA VPP (University of South Africa, South Africa), *Enhancing ethical conduct in the South African public service*

YANG Qionghua (Yunnan Institute of Administration, China), *Cultural Diversity and Public Values: development of administrative culture in multiethnic areas*

DWIVEDI O.P. (University of Guelph, Canada), *Canadian Values for the Public Service: national and global perspectives*

WORKING GROUP VI
**Public Sector Financial, Information and
Performance Management**
Chairperson: Tom Sinclair (United States)
Project Director: Juraj Nemec (Slovakia)

TUESDAY, 4 AUGUST, FROM 02.30 PM TO 04.30 PM (SÉGOVIA I)

PERFORMANCE BUDGETING AND BENCHMARKING

XU Zhengzhong (China National School of Administration, China), *Developing Management Tool for Performance Budgeting Reform in China*

PECI Alketa, LIMA Marlos (EBAPE/FGV, Brazil), *Performance Contracts in Public Management: results in the Minas Gerais Administration Reform*

MERÍČKOVÁ Beáta, NEMEC Juraj (Matej Bel University Banska Bystrica, Slovakia),
SUMPIKOVA FANTOVA Marketa (University of Economics Prague, Czech Republic),
Benchmarking and Ex Ante Analysis: local public services in Slovakia and Czechia

LIU Hongyi (China National School of Administration, China), **HAN Peili, SUN Yue**
(National Natural Science Foundation of China), *The Application of CMS in China's
Administrative Management*

TUESDAY, 4 AUGUST, FROM 05.00 PM TO 06.30 PM (EL PARDO II)

PERFORMANCE MANAGEMENT

SUN Yingchun (China National School of Administration, China), *Government
Performance Measurement in China: Theory and Practice*

ZHU Mengcai (Jilin Institute of Administration, China), *360-degree assessment with
the Government Performance Management*

SHI Hongbin (Zhejiang Institute of Administration, China), *China Rural Public Service
in East China: Mechanisms and Efficiency*

HERRANZ Joaquín Jr. (University of Washington, USA), *The Logic Model as Tool for
Managing Network Performance*

MALEFANE SR (University of South Africa, South Africa), *Is it really performance that
is measured? A reflection of South African government's performance management
system*

WENENE Mary T. (Ministry of Public Service, Uganda), *Strengthening the
Management of Performance Information: an experience in the Ugandan Public
Service*

WEDNESDAY, 5 AUGUST, FROM 08.30 AM TO 10.00 AM (EL PARDO II)

PUBLIC FINANCIAL MANAGEMENT

MARTELL Christine R. (University of Colorado Denver, USA), **KRAVCHUK** Robert S. (University of North Carolina at Charlotte, USA), *Effects of Municipal Crisis on Municipal Debt*

SANTOPIETRO Roberta (Universities of Cagliari and Sassari, Italy), *European Commission: how does its accounting system work?*

WOOLDRIDGE Blue (Virginia Commonwealth University, USA), *Information Needed to Enhance Social Equity through Public Budgeting and Financial Management*

MISHRA, R.K. (Institute of Public Enterprise, India), *Public Enterprise in India: past, present and future*

WEDNESDAY, 5 AUGUST, FROM 04.00 PM TO 05.30 PM (EL PARDO II)

TECHNOLOGY INFORMATION TECHNOLOGIES AND PUBLIC MANAGEMENT

CHLIVICKAS Eugenijus (The Training Centre of the Ministry of Finance/Lithuanian PA Training Association/ Vilnius Gediminas Technical University, Lithuania Lithuania), **RAUDELIONIENE** Jurgita (Vilnius Gediminas Technical University, Lithuania), *Potential of Information Technology Resources in the Public Sector: the system of evaluation and management*

KLUN Maja, **STARE** Janez, **DEČMAN** Mitja (University of Ljubljana, Slovenia), *Does the use of Information Technology to simplify administrative procedures improve government performance? - the Slovenian case*

RAHMAN M. H. (The University of Brunei Darussalam, Brunei), **PATHAK** R. D. & **NAZ** Rafia (The University of the South Pacific, Fiji), **SMITH** RFI (Monash University, Australia), **AGARWAL** Kamal Nayan (Howard University, USA), *E-Governance to cut Corruption in Public Service Delivery: a case study of Fiji*

VICENTE DOS SANTO ALVES Paulo (Secretary of Planning and Management, Rio de Janeiro State, Brazil), *Planning for a Sustainable State. The Case of Rio de Janeiro*

NAERT Frank (University College Ghent, Belgium), *How performant are European governments in their housing policies?*

Listed papers:

GUO Qingsong (Shanghai Institute of Administration, China), *The motivation system: construction of citizen participation in the Chinese government performance appraisal*

HONG Hsiu-Chu (Chung-Yu Institute of Technology, Taiwan, China), *Comparisons between the Taiwan Disclosure of Governmental Information Act and the US Freedom of Information Act*

MELLO Rômulo, **MARTINS** Humberto Falcão, **MOTA** João Paulo (Instituto Publix, Brazil), *Institutional Building for Protected Areas Management: the case of Chico Mendes Institute for Protection of Biodiversity (ICMBio)*

YING Xiong (Beijing Administrative College, China), *Rational Thinking on Low Efficiency of Public Expenditure*

WORKING GROUP VII
Leadership, Governance and
Public Policy

Chairperson: Jerry O. Kuye (South Africa)
Project Directors: Philippe Bastelica (France) & Xuefeng Li (China)

TUESDAY, 4 AUGUST, FROM 02.30 PM TO 04.30 PM (EL PARDO II)

KUYE Jerry, O. (University of Pretoria, South Africa), *Public administration and public policy modelling in the application of the concepts of rationality, incrementalism and mixed-scanning: the case of the Trudeauvian Canadian Defence Policy – 1968-1979*

LEVIN Richard, **MASVANHISE** Wongiwe (Department of Public Service and Administration, South Africa) *Leadership, Governance and Public Policy in an Era of Global Economic Crisis – a South African Perspective*

BINZA Shakespeare M. (Nelson Mandela Metropolitan University, South Africa), *Leadership for development and governance in Africa*

TUESDAY, 4 AUGUST, FROM 05.00 PM TO 06.30 PM (SÉGOVIA I)

BRYNARD Petrus (University of Pretoria, South Africa), *Policy Innovation and Energy*

GUO Conglun (Sichuan University, China), *Analysis of Promoting the Establishment of Service Government - comparison between New Public Service and New Public Management*

ZHEN Zhen, **WANG** Yi-Sheng (Hebei Institute of Administration, China), *Filling the gap: between making & implementing public policy*

AGUEZNAY Chafika (Ecole Nationale D'Administration, Morocco), *Le leadership dans l'administration marocaine : lecture pratique*

EDWARDS Tryna (Central University of Technology, Free State, South Africa), *The New Face of Leadership: challenges for a new era of delivery*

WEDNESDAY, 5 AUGUST, FROM 08.30 AM TO 10.00 AM (ORIENTE)

KUYE Jerry O. & **TSHIYOYO** MM (University of Pretoria, South Africa), *Public Service Delivery in the Democratic Republic of Congo: an overview of leadership, governance and public policy interrogation*

LOUZADA Sergio, **HARTZ** Juliana (EBAPE/FGV, Brazil), *Judicial Activism – the Brazilian Case*

NASSOR Saidi H (Tanzania Public Service College, Tanzania), *Leadership and Evidence-based Policy Making: the case of Tanzania*

SETTE Ana Tarsila (EBAPE/FGV, Brazil), *Brazil: multilateralism and leadership*

THURSDAY, 6 AUGUST, FROM 08.30 AM TO 10.00 AM (EL PARDO II)

FOURIE David (University of Pretoria, South Africa), *Institutional Mechanisms and Good Governance: a perspective on the South African public sector*

ZHOU Li (HuBei Institute of Administration, China), *Cross-cultural Capacity of Chinese Government Officials: background, problems and measures taken by the government.*

WU Xingzhi (Zhejiang Institute of Administration, China), *Villagers Participation in Rural Public Policy-making in China*

KIGGUNDU Moses (Carleton University, Canada), *The Growth Report Findings: implications for public policy development and implementation*

THURSDAY, 6 AUGUST, FROM 02.30 PM TO 04.00 PM (EL PARDO II)

VAN ROOYEN EJ, **MALAN** LP (University of Pretoria, South Africa), *Co-operative environmental management: the applicability of a multi-dimensional model for improved governance and sustainability*

GUIMARAES Roberto Pereira (EBAPE/FGV, Brazil), *Where is the Pilot? Understanding Environmental Governance after the Financial Crisis*

WANG qian (Wuhan School of Administration, China), *Chinese Government Governance and Decision under the Internet Framework*

SINDANE AM (University of the Free State, South Africa), *Re-thinking the role of leadership in governance for sustainable development: the African perspective*

THURSDAY, 6 AUGUST, FROM 04.30 PM TO 06.30 PM (EL PARDO II)

ZHOU Li-min (Yunnan Institute of Administration, China), *Analysis of the Political Culture: Lacking of Public Policy's Publicity*

PEČAR Zdravko (University of Ljubljana, Slovenia), *Development of Performance Standards – A Tool for Better Governance*

YINYUE Zhang (Administrative Institute Guangxi Province, China), *Organization as Actor System I: de-construction of the traditional concepts of organization*

YIN Danping (Hubei Institute of Administration, China), *Gender Analysis of Public Policies on the Construction of Villages in China— SD City as a example*

WORKING GROUP VIII
Management of Energy, Food Security and Welfare
Chairperson: Ram Kumar Mishra (India)
Project Directors: Shih-Hsien Chang (Taiwan, China) & Eduardo Marques (Brazil)

WEDNESDAY, 5 AUGUST, FROM 04.00 PM TO 05.30 PM (ORIENTE)

MARQUES Eduardo, VILLACIS David (EBAPE/FGV, Brazil), *The Brazilian experience and prospects of international expansion of the bio-diesel industry.*

MATOS DE ARAUJO Josias (Secretary for Electrical Energy, Ministry of Mines and Energy, Brazil), *Luz Para Todos (Light for all)*

MOETI Kabelo (University of Pretoria, South Africa), *Bio-fuel production and food security in Africa: a public policy approach to sustainable energy use and economic development*

YU Jun (China National School of Administration, China), *On China's Energy Security Strategy*

THURSDAY, 6 AUGUST, FROM 08.30 AM TO 10.00 AM (ORIENTE)

DA COSTA REIS Lisangela Gnocchi (FURNAS, Brazil), *Sustainability and Social Responsibility in the Brazilian Electricity Sector: new challenges*

GUIMARAES Roberto Pereira, BEZERRA Joana Carlos, PASCARELLA Roberto (EBAPE, Fundação Getulio Vargas, Brazil), *The International Agenda on the Environment – Continuity and Change in the Brazilian Position from 1972 Until Today*

HAYNES Kingsley (George Mason University, USA), **DING Lei** (University of North Carolina at Chapel Hill, USA), **LI Huaqun** (George Mason University, USA), *Modeling the Spatial Diffusion of Mobile Telecommunications in China*

VAN ROOYEN E.J. (University of Pretoria, South Africa), *Promoting urban food security through the South African local government system of integrated development planning*

THURSDAY, 6 AUGUST, FROM 04.30 PM TO 06.30 PM (ORIENTE)

MISHRA RK (Institute of Public Enterprise, India), *Power Sector Reforms and Privatization – A Case of India*

SILVESTRE Hugo Marco Consciência & SILVESTRE Maria João Cunha (Universidade Técnica de Lisboa, Portugal), *Equality in Public Services Delivery: the missing proof in privatisation studies*

THAKHATI D.R. (University of Fort Hare, South Africa), *The Importance of Good Governance in the Management of Community Projects for Poverty Alleviation. A South African Perspective*

TSAO King K. (The Chinese University of Hong Kong, Hong Kong, China), *Welfare Policies in Hong Kong and Mainland China*

DIOPENES Rommel G. (Full Advantage Co. Ltd, Thailand), **LAPTANED Ungul** (University of the Thai Chamber of Commerce, Thailand), *Supply Chain Management Cost Analysis: a case study of bio-ethanol production from cassava in Thailand*