

**WORKSHOPS ON THE CONFERENCE THEME/ATELIERS SUR LE  
THEME DE LA CONFERENCE**

**WORKSHOP I: THE IMPACTS OF THE EUROPEAN UNION ON NATIONAL  
ADMINISTRATIONS**

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ASTONE, Francesco, MELLONE, Celestina. (Italy), *“The European Union between governance and reform of the Institutions”*

BOVENS, Mark, YESILKAGIT A. K., (The Netherlands), *“The Impact of European Legislation on National Legislation: Some Preliminary Findings for the Netherlands”*

FLEURKE, Fred, HULST, J.Rudie, (The Netherlands), *“Centralised Effects of European Integration”*

FLEURKE, Fred, WILLEMSE, Rolf, (The Netherlands), *“Towards an analysis of local decision-making and constraints”*

GIDDINGS, Philip, (United Kingdom), *“Enlargement and Citizenship: the Role of the European Ombudsman”\**

HOLM PEDERSEN, Lene, MOLL SØRENSEN, Eva, (Denmark), *“Transfer and Transformation in Process of Europeanization”*

KERŠEVAN, Erik, *“European Administrative Procedure in National Administrative Framework”*

KUTLU, Onder, ÇALIŞ, Saban, (Turkey), *“The Involvement of the EU in the Basic Reform for Public Administration in Turkey - The EU and Subnational Authorities”*

LAUDAL, Thomas, (Norway), *“The Making of a Horizontal EU Policy on Services of General Interest”*

MIKE, Károly, (Hungary), *“Eurocracy and Tribalism: A Source of Conflict within Public Administration in New Member States”*

SPANOU, Calliope, (Greece), *“Europeanisation: the tip of an iceberg?”*

VIFELL, Asa, (Sweden), *“Speaking with forked tongue – Swedish employment policy And European guidelines: a case of Europeanization through soft co-ordination”*

## **WORKSHOP II: DOES SIZE MATTER? SMALL STATES IN THE EUROPEAN UNION**

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KLUN, Maja, ANDOLJŠEK, Ziga, (Slovenia), *“Does the Size Matter: Economic View”*

KOVAC, Polona, (Slovenia), *“The Principles of Good Governance with an emphasis on Slovenia within European Union”*

PEVCIN, Primož, (Slovenia), *“Contemporary economic role of the state and empirical evidence on factors affecting differences in the size of government sector across countries”*

RANDMA-LIIV, Tiina (Estonia), *“Challenges of the Europeanisation for small civil services based on ‘small state sociology’”*

SOOTLA, Georg., SOOTLA, Erik, (Estonia), *“National Coordination of EU Policy- making: the Impact of Institutional Context vs. Smallness”*

STADLER, Sabine, (Austria), *“Does size matter?”\**

## EGPA STUDY GROUPS/GROUPES D'ETUDE

### 1. INFORMATION AND COMMUNICATION TECHNOLOGIES IN PUBLIC ADMINISTRATION

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BALDERSHEIM, Harald, (Norway), *"In the Virtual Town Hall, Nordic Cities on the Web – A Changing Face of Power?"*

BANNISTER, Frank, (Ireland), *"Deep e-Government"*

BEKKERS, Victor J.J.J.M. (The Netherlands), *"Governance and virtual policy communities: redesigning responsive democracy"*

CALENDA, Davide, GIULI, Dino, (Italy), *"The Regional Diversities of Digital Governance: Influences of Cultures in two South European Regions. The Cases of Basilicata (IT) and Extremadura (E)"*

KOSA, Zsuzsanna, (Hungary), *"E-government expectations and the reality in Hungary"*

KUDO, Hiroko, (Japan), *"E-government in Italy and Japan: Examining its Impact on Public Sector Accountability"*

KUNSTELJ, Mateja, VINTAR, Mirko, (Slovenia) *"Evaluating the Progress of E-Government Development: Critical Analysis of Current Approaches"*

MEIJER, Albert .J, (The Netherlands), *"Stakeholder Accountability in an Information Age"*

PAWLOWSKA, Agnieszka, DEMCZUK, Agnieszka, (Poland), *"Prospects of the Digital Governance in the Poorest Regions of the United Europe (an example of Lubelszczyzna Region)"*

SNELLEN, Ignace, (The Netherlands), *"The Quest for a Subserviant Public Administration - Wilson, Weber, Street Level Bureaucrats, New Public Management and the Web"*

SNIJKERS, Kris, (Belgium), *"Different approaches to digital governance: the Belgian case. The Crossroads Bank for Social Security versus the Crossroads Bank for Companies"*

SYVÄJÄRVI, Antti, STENVALL, Jari, HARISALO, Risto, JURVANSUU, Hanna, (Finland), *"Human Activity, Interprofessional Practice and Management from the Perspective of Information Technology"*

Taylor, John .A (United Kingdom)., Lips, A. Miriam B (The Netherlands), *"Theory and Practice in Public Administration and e-Government: Searching for Analytical Depth in an Information Polity"*

THAENS, Marcel, BOOGERS, Marcel, POELMANS, Matt, (The Netherlands), *"Making eGovernment work - The content and significance of an e-citizens' charter"*

## 2. PRODUCTIVITY AND QUALITY IN THE PUBLIC SECTOR

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See also the website: <http://www.soc.kuleuven.ac.be/pol/io/egpa/qual/index.htm>

ASKIM, Jostein, (Norway), *“Benchmarking as a catalyst for innovation in service delivery: Local government benchmarking as a national programme in Norway”*

BJØRNHOLT, Bente, (Denmark), *“Quality assessments, Reforms, and Public Service Areas”*

BRUN, Mathias E., SIEGEL, John Philip, (Switzerland), *“What does appropriate performance reporting for political decision-makers require? Empirical evidence from Switzerland”*

CHRISTENSEN, Tom, LÆGREID, Per, STIGEN, Inge Marie, (Norway), *“Performance Management and Public Sector Reform: The Norwegian Hospital Reform”*

DE KOOL, Dennis, (The Netherlands), *“Monitoring and utilization: surveillance, struggle, symbol or source of inspiration?”*

FLYNN, Norman, (The United Kingdom), *“Performance measurement and governance in the public sector in the United Kingdom”*

GAME, Chris, (United Kingdom), *“Comprehensive Performance Assessment: Local government performance management as only the Brits could do it”*

HARRINVIRTA, Markku, KEKKONEN, Sirpa, (Finland), *“Evaluating Effectiveness of the Horizontal Policy Programmes of the Finnish Government – a novelty or an attempt once again”*

HO, Alfred, COATES, Paul (USA), *“Citizen involvement in performance measurement Experience from the Iowa citizen-initiated performance assessment project”*

JOHNSEN, Aage, (Norway), *“The politics of performance measurement: What does 25 years of experience tell us about the state of performance measurement in public management?”*

KAMPEN, K .Jarl, VAN DE WALLE, Steven, BOUCKAERT, Geert, (Belgium), *“Interpreting soft indicators of performance in the public sector. The impact of the predisposition of citizens towards government”*

LEVY, Roger (United Kingdom), *“Measuring Management Reform: The Case of the Kinnock Reforms in the European Commission”*

LOVEDAY, Barry, (United Kingdom), *“Performance Management: Challenges and Opportunities within The BCU Structure”*

SCHWABSKY, N., VIGODA-GADOT, E., SHOHAM, A., RUVIO, A. (Israel), *“Towards a Performance Orientation Measurement Grid: The Impact of Innovativeness and Organizational Learning on Organizational Performance in the Public Sector”*

STERCK, Miekatrien, VAN DOOREN, Wouter (Belgium), *“The use of performance information: taxonomy and an international comparison”*

SUNDSTRÖM, Goran (Sweden), *“Management by Measurement’, Its Origin and Development in the Case of Sweden”*

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TONNISSON, Kristina (Estonia), *“Impact of public sector reform initiatives on performance measurement. The perspective of Estonian local governments”*

UUSIKYLA, Petri, VALOVIRTA, Ville, (Finland), *“Three Spheres of Performance Governance, Spanning the Boundaries from single-organisation Focus towards a Partnership Network”*

WAINTRUP, Françoise et al., (France), *“France : le pari d’une réforme systémique : les enjeux de la réforme budgétaire”\**

WILCOX, Marc,(United Kingdom), BUGAJ, Monika, (Poland) *“Evaluating Performance in Local Government: a comparison of Polish and UK councils”*

WILLIAMS, Daniel W., (USA), *“Performance Measurement and Performance Budgeting in the United States in the 1950s and 1960s”*

### 3. PERSONNEL POLICIES/LES POLITIQUES DE PERSONNEL

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See also the website: <http://www.soc.kuleuven.ac.be/pol/io/egpa/HRM/index.htm>

BERG, Anne .Marie (Norway), *“Transforming public services – transforming the public servant?”*

JANSSENS, Kathleen, JANVIER, Ria, (Belgium) *“Statutory and contractual employment in the Belgian public sector, The gap between theory and practice”*

LEISINK, Peter, (The Netherlands), *“Do public personnel policies nourish public service motivation?”*

MEYER, Renate, HAMMERSCHMID, Gerhard, (Austria), *“Public Management in Austria: Changing sector logics and executive identities”*

STEIJN, Bram, SMULDERS, Peter, (The Netherlands), *“Work values and work experiences in the Dutch public and private sector”*

VANDENABEELE, Wouter, HONDEGHEM, Annie, MAESSCHALCK, Jeroen (Belgium), *“Values and motivation in public administration: Public Service Motivation in an international comparative perspective”*

#### 4. PUBLIC FINANCE AND MANAGEMENT

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See also the website: <http://www.soc.kuleuven.ac.be/pol/io/egpa/fin/paper/slov2004/slov2004.htm>

BERGMANN, Andreas, (Switzerland), *“Accrual Budgeting: Lessons learned from the Harmonised Accounting Model (HAM) in the light of IPSAS”*.

FARNETI, Federica, (Italy), BESTEBREUR, Ton, (The Netherlands), *“Accountability in local governments: trends, initiatives and effects of the implementation of result-oriented accounting”*.

FLOREAN, Marco, DEFAZIO, Giancarlo, (Italy), *“Externalization of administrative activities and performance evaluation criteria in the public sector”*

MIZUTANI, Tomiji, (Japan), *“Results-based budgeting and performance management in the United Nations system”*

MODUGNO, Guido, (Italy), *“Performance audits and managerial control systems in Italian local governments: Do they have a future?”*

PEVCIN, Primo, (Slovenia), *“Does optimal size of government spending exist?”*

ROSE, Aidan, (United Kingdom), *“Recent developments in budget reform”*.

SIHVONEN, Maarit, LUMIJÄRVI, Ismo, (Finland), *“Moving towards BSC-based performance measurement information in municipal decision making and management”*.

SOIVER, Viola, (Estonia), *“The efficiency of planning capital investments on the local level in Estonia”*

## 5. CONTRACTUALISATION IN THE PUBLIC SECTOR

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DAVIES, Paul, (United Kingdom), “Relationality, Flexibility & Performativity: Defensible Yardsticks in Evaluating Hybrid Governance in an English Local Authority?”

DREWRY, Gavin (United Kingdom), “*The impact of contractualisation and management reform on the UK courts*” (working title)\*

ERZEN, Tina, (Slovenia), “*Competition Law as a Tool for a New Approach to Public Sector Purchasing*”

FLOREAN, Marco, DEFAZIO Giancarlo, (Italy), “*Externalisation des fonctions de l’Administration publique: aspects d’organisation et contractuels, previsions de développement de l’outsourcing*” et du “*contracting out*”\*

GIDDINGS, Phillip, (United Kingdom), “*Regulators and the Ombudsman: A Post-script on the Equitable Life Saga*”\*

GREVE Carsten (Denmark), “*The Competencies of Contract Managers*”\*

GROSSI Giuseppe (Italy), “*Contractual relations in the Italian LGs*”\*

SILVESTRE, Hugo, (Portugal), “*Influences, Movements, Procedures & Consequences in the use of Privatisation Mechanism*”

TROMMEL Willem, SVENSSON Jörgen, (The Netherlands), “*Invisible Hand or Invisible Performance. Outsourcing labour reintegration policy in a Dutch Municipality*”\*

## 6. MANAGEMENT AND DELIVERY OF JUSTICE

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DE JONG P.O., HERWEIJER M, MARSEILLE A.T., VAN MONTFORT A.J.G.M, (The Netherlands), “*The sooner the better: Management of Time in District Courts*”

FABRI, Marco, (Italy), “In search of court flexibility: jurisdiction and case assignment criteria in some European countries and Quebec”

GORNAS, Jürgen, (Germany), “*The Application of the Balanced Scorecard for Justice Controlling in Germany*”

IORGOVAN, Anthonie, (Romania), “*The Romanian Superior Council of Magistrates*”

LANGBROEK, Philip, (The Netherlands), “*Allocation of cases to courts*”

RADULESCU, Alexandrina, (Romania), “*Working conditions for Romanian Judges*”\*

VASIU, Ioana, VASIU, Lucian, (Romania) “*A Conceptual Framework of Leadership in Justice Organizations: Context, Organizational Characteristics and Skills from a Romanian Perspective*”

VELICOGNA, Marco, (Italy), “*The Telling, Thinking, Making in the Italian Justice's IT*”

## 7. ETHICS AND INTEGRITY OF GOVERNANCE

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See also the website: <http://www.fernuni-hagen.de/POLALLG/EGPA/index.htm>

AHONEN Pertti P., (Finland), *“Ethics and Integrity of Governance in a Nation and a State: A Mediocre European People in Quality Institutions with a Shining Performance”*

DE GRAAF, Gjalt, (The Netherlands), *“Portraits of corruption: towards a contextual theory of corruption”*

ERKKILÄ, Tero, (Finland), *“Governance and Accountability –A Shift in Conceptualisation?”*

JØRGENSEN, Torben Beck, (Denmark), *“Public Values in Denmark: Some Results from Empirical Research”*

KAÿHKÖ, Esa, (Finland), *“Ethical Functions of the Executive and Governance: The ethical environment in the public and private domains”*

LASMANE, Skaidrite, (Latvia), *“The Moral Dimension of Communication in Administrative Ethics”*

LAWTON, Alan, MACAULAY, Michael, (United Kingdom), *“From virtue to competency – changing the principles of public service?”*

MAESSCHALCK, Jeroen (Belgium), *“Ethics In The Public Sector: What Difference Does The Organisation Make?”*

MONFARDINI, Patrizio, (Italy), *“An Ethical Model for Social Reporting: the Case of Italian Local Public Administrations”*

ORLIC, Ranko, (Serbia), *“Public Opinion and Ethical Behaviour of Public Sector Employees”*

SALMINEN, Ari, (Finland), *“Public or Private: The 'Grey' Area of Ethics Considered, Is management ethics changing in the light of the value dimensions of responsibility, transparency, and performance?”*

VON MARAVIC, Patrick, (Germany), *“Horror vacui - How German local auditors perceive the risk of decentralized corruption”*

WILLIAMS, Robert, DOIG, Alan, (United Kingdom), *“African anti-corruption commissions: The end of a good idea badly implemented”*

## 8. THIRD SECTOR

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On the CD-Rom.

BURT, Eleanor, (United Kingdom), *“Moving Closer, Staying Apart: Voluntary Sector Organisations in the Delivery of e-Government Services”*

GOYMEN, Korel, (Turkey), *“The third sector in Turkey: towards a new social contract with the state”*

KIVINIEMI, Markku (Finland), *“The voluntary sector as a partner in local governance”*

PESTOFF, Victor, (Sweden), *“Co-Production and Personal Social Services: Childcare in Eight European Countries”*

PUTTERS Kim, VAN DER KRAAN, Wendy, (The Netherlands), *“The development of demand-driven care in Dutch health care”*

Johan Vamstad, (Sweden), Co-production as a defining principle – a new typology for provision of welfare services in Sweden

Wolven Lars-Erik, (Sweden), Vinberg, S.: Gemeinschaft, Gesellschaft and Leadership in Non-Profit Organizations - a comparative study between non-profit organizations and organizations within the public and private sector in the northern part of Sweden

On the website: <http://www.uvt.nl/kameleon/egpa2004/papers.html>

Simone Baglioni University of Florence and Swiss Forum for Migration Studies	The Swiss Paradox. Strong Civil Society, Weak Third Sector Community?
Eleanor Burt Department of Management, University of St Andrews	Moving Closer, Staying Apart: Voluntary Sector Organisations in the Delivery of e-Government Services
Wim van de Donk Tilburg University Tilburg School of Politics and Public Administration	A third sector or a third paradigm? Public administration beyond public-private dichotomies
Menno Fenger Erasmus University Rotterdam	Change agents or reform barriers? intermediary organizations in social policy in central and Eastern Europe

Laurent Fraisse CRIDA (Research and Information Centre on Democracy and Autonomy)	Third sector in the local governance of childcare services
Korel Göymen  Sabancı University Istanbul/Turkey	The third sector in Turkey: towards a new social contract with the state
Eelco van Hout Tilburg University Tilburg School of Politics and Public Administration  Taco Brandsen Tilburg University Tilburg School of Politics and Public Administration	Hybridity in public administration: the contribution of Dutch domiciliary care to the pluriformity of public administration
György Jenei Budapest University of Economic Sciences and Public Administration Center for Public Affairs Studies  Éva Kuti Central Statistical Office in Hungary Section on Voluntary Sector Statistics	The EU accession's impact on the Hungarian nonprofit sector, the nonprofit organization's role in the accession process
Philip Karré Netherlands School of Public Administration, The Hague	A cultural approach towards research on hybrid organizations: a research agenda beyond dichotomy and ideology
Markku Kiviniemi Department of Political Science University of Helsinki	The voluntary sector as a partner in local governance
Wendy van der Kraan Erasmus University Rotterdam Center for Public Administration vanderkraan@bmg.eur.nl  Kim Putters Tilburg University Tilburg School of Politics and Public Administration k.putters@uvt.nl	The development of demand-driven care in Dutch health care
Stephen Osborne Aston University Aston Business Schools.	A case of relationship marketing? Local government – non-profit relations in the UK: lessons for European experience

Kate McLaughlin University of Birmingham School of Public Policy	
Victor Pestoff Mid-Sweden University Department of Social Science	Co-Production and Personal Social Services: Childcare in Eight European Countries
Johan Vamstad Mid-Sweden University Department of Social Science	Changing objectives for the Swedish welfare state: From provider of public services to facilitator of third sector actors?
Lars-Erik Wolven Mid-Sweden University Department of Social Science	The third sector, the market and the state – what are the differences in activities and leadership?

## RESEARCH GROUP 1 : PUBLIC SECTOR LEADERSHIP

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BOIN, Arjen (The Netherlands) and CHRISTENSEN, Tom (Denmark), *“Reconsidering leadership and institutions in the public sector: A question of design?”*

JUPPO, Virppo, KATRI, Lammi (Finland), *“Leadership in Finnish Universities – Tasks and Roles of the Rector”*

KOFMAN-BOS, Celestina, (The Netherlands), *“It’s not Easy Being Green: The Initiation and Early Development of New Public Organizations”\**

NORELL P.O. (Sweden), *“Local Leadership in Sweden: A Contextual Approach to a Complex Issue”\**

PHILIPPIDOU, Sophia S. (Greece), *“The Modernization of a Public Organization and the Influence of Different Actors: A Greek Example”\**

‘T HART Paul (The Netherlands) and BYNANDER Fredrik (Sweden), *“Leader succession as a political problem”*

TILLI, Minna, (Finland), *“Strategic political leadership: A new challenge for Finnish ministers”\**

VAN DER MEULEN, Martijn, (The Netherlands), *“Professionalism of Dutch public managers”\**

## **RESEARCH GROUP 2: ADMINISTRATIVE MODERNISATION IN LOCAL GOVERNMENT: UNDERSTANDING AND INTERPRETING LOCAL GOVERNMENT REFORM**

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CORNELISSEN Eefke, VAN OSTAAIJEN Julien, (The Netherlands), *“Urban Regimes in a New Century: The Symbolic Meaning of Rotterdam Politics”*

DE GRAAF, Laurens (The Netherlands), *“Stakeholder support in urban governance. The development of music hall Vredenburg in Utrecht”*

GROSSI, Giuseppe, MUSSARI, Ricardo (Italy), *“Governance of the institutional and economic relationship. The case of Italian local governments”*

HAVERI, Arto, (Finland), *“Complexity in local government change: limits to rational reforming?”*

HULST, J.Rudie, VAN MONTFORT A.G.M., (The Netherlands), *“Strengthening local government through inter-municipal co-ordination and joint service production”*

KUHLMANN, Sabine, (Germany), *“Trajectories and driving factors of local government reform in big cities: the case of Paris”*

LEINONEN Jaana, JUNTUNEN Pekka, (Finland), *“A few years after? A few years after Finnish public administration reform. Regional and local government in comprehensive perspective - success, failures and future challenges”*

MEHDE, Veith, (Germany), *“Steering, Supporting, Enabling- the role of law in local government reform”*

WAYENBERG, Ellen (Belgium), *“The Flemish Government And Its Responsibility For Local Government’s Administrative Modernisation”*