

## EGPA STEERING COMMITTEE MEETING

Toulouse

Thursday, 9 September 2010

### **Draft Minutes**

**Participants** : Geert Bouckaert (EGPA President), Wim van de Donk (EGPA Vice President), Pan Suk Kim (IIAS President), Valeria Termini (IASIA President), Robert Fouchet, Edoardo Ongaro, Andrew Massey, Tiina Randma-Liiv, Isabella Proeller, Theo van der Krogt, Jacques Ziller, Ludmila Gajdosova, Christopher Pollitt (Members)

**Invited**: Taco Brandsen (EGPA), Johanna Nurmi, Meredith Newman (ASPA), Toni Samuel (ASPA), Eugenio Caperchione (CIGAR), Joelle Stoenesco (Toulouse), Lucica Matei (Romania), Derry Ormond, Stefano Pizzicannella.

**IIAS** : Rolet Loretan, Fabienne Maron, Roxane Debus.

**Apologies received for absence**: Werner Jann (arrived later); Katju Holkeri (Members)

### **Draft Agenda**

1. Approval of the Agenda
  2. Approval of the Minutes of the last Meeting (Brussels, 29-30 January 2010)
  3. Matters arising from the minutes
  4. Report from the IIAS Director General
  5. Activity Report
  6. EGPA Governance – Elections
  7. EGPA Strategic Plan 2010-2013
  8. Finances
  9. EGPA activities and cooperation – progress report
- 9.1. Activities and Cooperation
- A. Conferences & Dialogues:
- Toulouse 2010: Progress Report
  - Bucharest 2011: Progress report
  - Bergen 2012: Site visit
  - Ljubljana 2010: 3<sup>rd</sup> TED- Final report
  - Vienna 2011: 4<sup>th</sup> TED- Progress Report
  - TED Platform
  - Tunis 2010: 3<sup>rd</sup> MED – Progress Report
  - MED Platform
  - Sienna 2010: 6<sup>th</sup> Transatlantic Dialogue 24-26/06/2010 – Final Report
  - Newark, NJ 2011 : 7<sup>th</sup> Transatlantic Dialogue, June 2011 – Progress report
  - 8<sup>th</sup> Transatlantic Dialogue: Nijmegen (NL) or Lugano (CH) 2012
- B. Study Groups and PhD Pre Conference Seminar
- Current Study Groups : Progress Report & Renewal  
Renewal: Law and Public Administration (2011-2015)
  - New proposals:
    - PATI: Public Administration, Technologies and Innovation  
Wolfgang Drechsler, Rainer Kattel and Christopher Stillings
    - Public Marketing Lucica & Ani Matei
    - Public Management Development in the Balkans Lucica & Ani Matei
  - PhD Pre Conference Seminar: Progress Report
  - PhD and PA Education Platform: Progress Report

## C. Publications

- Publications
- 35<sup>th</sup> EGPA Anniversary – Book: EGPA (1975-2010): Perspectives on the Future
- IRAS-RISA Report
- EGPA Newsletter

## D. Cooperation with neighbouring institutions and partners

- Progress report from the task force
  - EGPA-NISPAcee MOU
  - EGPA–ASPA MOU
  - EGPA - EMUNI MOU
  - EGPA – CIGAR – First progress report
  - EAPAA & EGPA - Membership
  - EGPA – APAS Archives (Romania)
- Joint seminar in China, from 8 to 13 November 2010 in Beijing and Nanning, China, Chinese Academy of Governance

## E. Editors Platform – PA@BABEL

F. EUPAN & EGPA Cooperation – Progress Report

G. Futures of PA in Europe - Permanent Strategic Group

## 9.2. Organising EGPA activities

- Membership
- Finances
- Secretariat
- EGPA Governance

## 10. Other Business

11. Date of the next meeting : 28-29/01/2011

### ***Minutes***

The EGPA President, Geert Bouckaert, welcomed the participants of the meeting and thanked them for their participation. He thanked the Toulouse Conference organisers for hosting us in the beautiful city of Toulouse. He also thanked the new IIAS President, Pan Suk Kim for attending the EGPA Steering Committee Meeting. He underlined that it was an honour and a pleasure to welcome him at the EGPA Conference and EGPA meetings.

The IIAS President thanked Geert Bouckaert for inviting him and he underlined that the Presidents had a good meeting with a view to discuss the strategy for the future.

#### **1) Approval of the agenda**

Decision 1: The agenda was approved.

#### **9.1) A. Conferences – Bucharest – Progress Report.**

Geert Bouckaert welcomed Professor Lucica Matei and asked her to present a progress Report on the 2011 EGPA Conference.

Lucica Matei thanked Geert Bouckaert for inviting her to present the progress report and mentioned the support of the team of the Romanian Chamber of Deputies for organising the 2011 EGPA

Conference. There would be a financial support and a technical support for managing the organisational needs. She also underlined that, in cooperation with Brussels, the Conference website was set up and would be presented at the closing session of the Toulouse Conference. She asked the Steering Committee members to help her in preparing the EGPA Conference, especially for developing the scientific concept.

Geert Bouckaert thanked her for the report and underlined that last January; we decided to abolish the conference theme and to entitle the EGPA annual Conference as 33<sup>rd</sup> EGPA Conference (Bucharest).

Geert Bouckaert invited the Steering Committee members to give their comments.

Robert Fouchet mentioned that we have to look at the French dynamic and to continue to organise French-speaking sessions in Bucharest.

Jacques Ziller underlined the importance of the inter-disciplinarity and the link with the Political Science, here in Toulouse.

Decision 2: The steering committee decided to support Lucica Matei in organising the 2011 Conference.

## **2) Approval of the Minutes of the last meeting (Brussels, January 2010)**

Decision 3: The minutes of the last meeting were approved.

## **3) Matters arising from the Minutes**

Geert Bouckaert mentioned the importance of the Permanent Practitioners Group to be revitalised. He underlined the importance to maintain the bridge between academics and practitioners.

## **8) Finances**

Geert Bouckaert invited Roxane Debus to present the Finances Report.

Roxane Debus presented the financial situation and pointed out the different developments in the financial management.

The process for budget development was carried out optimally (in terms of both revenue estimates, as well as cost control). With our short / medium / long term vision, we were able to target a number of projects and provisioning charges arising for their implementations.

These accounts were approved by the IAS Council of Administration in July. They were deposited in the legal format at the Belgian National Bank, accompanied by the auditors' report.

Following the accounting and financial reforms, it had been agreed to present an analytical version (Accounting Management) of the accounts.

Thanks to the new methods, we could now clearly define the results of each activity/product and take the necessary measures to correct the situation if needed.

Since 2009, each cost/income was identified with: a type of costs (nature), a centre of costs (organization/entity), a cost unit (activity/product).

Roxane Debus made three main recommendations:

- Better monitoring of unpaid membership fees (by Executive Secretary AND the SC)
- Maintain the optimisation of the general Treasury (sending Membership invoices in January)
- Find sponsors to fund the costs of top shot Speakers during the Conference

Geert Bouckaert thanked her for the presentation and the efforts made for improving the financial management.

He also mentioned the EGPA budget (10.000 €/year) which allowed us to finance some important activities and to publish the EGPA Anniversary book.

Decision 4: To continue to carefully monitor the unpaid EGPA contributions/membership fees.

### **9.1. C Publications**

Mentioning the publications, Geert Bouckaert introduced Taco Brandsen who would be responsible for the EGPA Publications strategy and would be member of the IIAS Publication Committee. He also mentioned that EGPA was a good provider of manuscripts. He invited Taco Brandsen to introduce himself to the Committee members. Taco Brandsen would also take care of the coordination with Palgrave and could play a role in revising the contract with the IIAS publisher.

Geert Bouckaert also mentioned that the RISA would be also available online in the spring 2011. Yves Eymeri was invited to join the IRAS board and to revitalize the French version.

Geert Bouckaert and Wim van de Donk presented the 35<sup>th</sup> anniversary book: EGPA (1975-2010): Perspectives for the Future. The book was published on time with a view to distribute it to the Conference Participants at the end of the anniversary ceremony.

Geert Bouckaert invited Fabienne Maron to present the Publications report. She presented it briefly and underlined that an EGPA Newsletter will be coordinated: better communication about our activities and results, all kind of information, we had to define the content. She also pointed out that we published interviews of the books editors both on the Publication website and on the Knowledge Portal.

Decision 5: the steering committee decided to give a mandate to Taco Brandsen for the Publication matters.

### **4) Report of the Director General**

Geert Bouckaert invited Rolet Loretan to present his report. Rolet Loretan presented the progress made in the execution of all the projects of IIAS and its entities in the period March-September 2010. He pointed out the statutory changes: the completely revised version of our Statutes adapted in accordance with the decisions taken during the EC meeting of March 2010 was approved during the IIAS Council of Administration in Bali and would be published at the Belgian Official Journal in the coming months. Rolet Loretan also summarised the governance reforms and the the election results which took place during the IIAS-IASIA Congress in Bali, especially, the election of the new IIAS President: Prof. Dr. Pan Suk Kim and the renewal of its institutional bodies. Rolet Loretan mentioned the strategic priorities and he underlined the importance of the regional strategy: launching of the Latin American Group for Public Administration: LAGPA. Other regional groups will be created as for Asian and African regions.

Geert Bouckaert thanked him for his report and asked the members for comments.

No question was raised.

### **9.1. Activities - A. Conferences – Toulouse.**

Geert Bouckaert welcomed Joelle Stoenesco as representative of the Local Organising committee.

*Joelle Stoenesco remercie les membres du comité de direction pour cette invitation et souligne que les membres du Comité local sont ravis d'accueillir cette conférence du GEAP à l'IIEP de Toulouse. Les congressistes (390 arrivés/420 inscrits) sont très sympathiques. L'ambiance est à la convivialité dans les équipes respectives mais également au professionnalisme. Elle mentionne le climat mais espère que le soleil apparaîtra très rapidement. Tout se déroule bien. Elle invite les membres du*

*comité à cette grande journée d'ouverture qui se terminera par une réception à la Région. Les conditions techniques sont bonnes tout comme les conditions de coopération.*

Geert Bouckaert thanked Joelle Stoenesco, Jean Michel Eymeri-Douzans and the IEP team.

### **9.1. B. Cooperations and A. Dialogues**

Geert Bouckaert welcomed the ASPA President, Meredith Newman and the ASPA Executive Director, Toni Samuel and thanked them for their participation to the meeting and to the Conference.

Meredith Newman thanked the EGPA committee members for inviting her to participate to this meeting and to speak on behalf of ASPA.

She mentioned the next ASPA Conference to be held in Baltimore on the theme: Public Administration Without Borders (11-15 March 2011). She underlined the track action for the co-chairs and she mentioned that Geert Bouckaert would be the keynote speaker. She also pointed out the excellent 6TAD, wonderful dialogue, in Siena which provided us with the possibility for knowledge sharing. She said that she was very proud of this cooperation with EGPA. She anticipated the IIAS-IASIA membership. She would be very pleased to work with Pan Suk Kim. Toni Samuel underlined the importance of our respective networks and the institutionalisation of the relation.

Geert Bouckaert thanked them for coming in Toulouse and underlined that we had to share common perspectives EGPA-ASPA-NISPAcee.

Wim van de Donk mentioned the importance to reflect on the PA future.

Meredith Newman invited the members to join her for the ASPA Conference. This theme would be addressed.

Geert Bouckaert welcomed Valeria Termini to provide the EGPA board with her views. Valeria Termini underlined the importance to strengthen the IIAS-IASIA-EGPA cooperation and to develop a common strategic vision. She invited the Steering committee to attend the 2011 IASIA Conference in Roma. She would like to invite some EGPA representatives in the IASIA scientific committee.

The EGPA President thanked her for coming in Toulouse.

Geert Bouckaert invited Ludmila Gajdosova to give her view. She mentioned the 2011 NISPAcee Conference to be organised in Varna (Bulgaria) from 19 to 22 May 2011 on a similar theme: "Public Administration of the Future. She proposed to extend the conference for a day and to contribute to the global level.

The IIAS President, Pan Suk Kim invited NISPAcee to become a corporate member of IIAS and to strengthen the cooperation in the future.

Geert Bouckaert and Jacques Ziller underlined that this EGPA SC meeting would be qualified as an historical meeting.

Geert Bouckaert asked Robert Fouchet to report on the MED.

Professor Fouchet mentioned that the 3<sup>rd</sup> MED will be held in Tunis from 6 to 8 October 2010. The MED would be hosted by the Law Faculty and organised at the "La Cité des Sciences" in Tunis. In 2011, we planned to organise the MED4 in Damas (Syria).

Geert Bouckaert thanked Robert Fouchet and his team for their efforts for coordinating the MED activities.

Geert Bouckaert asked Ludmila Gajdosova to report on the TED developments. She mentioned the special issue of the NISPAcee Journals to be published on TED3. This special issue would be coordinated by Mirko Vintar. She announced that they planned to organise TED5 in Budapest.

Fabienne Maron reported on the progress made in organising TED4 in Vienna. The list of invitees was set up and the Chancellery worked on the organisational side.

Decision 6: The steering committee members decided to strengthen the different partnerships and to reinforce the ‘Dialogues’ strategy.

Geert Bouckaert mentioned that 2 proposals were received for organising TAD 8 in 2012: one from Nijmegen (NL) and one from Lugano (CH). He underlined the importance of the contacts between ASPA working groups and EGPA study groups for defining the theme and preparing the call-for-papers.

A discussion followed.

Decision 7: The TAD 8 would be organised in Nijmegen (NL) in 2012.

Decision 8 : The proposal of Lugano for hosting the TAD would be postponed in 2014. Wim van de Donk proposed to give the mandate to Edoardo Ongaro to discuss the proposal with Lugano.

### **9.1. B. Study Groups : Renewal and new proposals**

Geert Bouckaert mentioned the proposal to revitalise the **PSG on Financial Management** in cooperation with CIGAR (Comparative international Governmental Accounting Research Network) chaired by Prof. Eugenio Caperchione. He pointed out that first contacts were taken in Siena (during TAD6) with the CIGAR board to find an agreement and sign a MOU. He invited Eugenio Caperchione to present CIGAR and the different activities. Eugenio Caperchione provided the members with a short presentation of the objectives of CIGAR and he underlined that the members of the board insisted to preserve the autonomy of CIGAR. He suggested to discuss further the MOU and to find solution for cooperation. He also mentioned that there was no fee for attending the CIGAR conference. He announced that in 2011 the 13<sup>th</sup> biennial of CIGAR Conference would be organised in Ghent (9-10 June 2011) on the theme *Bridging public sector and non-profit accounting*. He would like to discuss further the possible options with the CIGAR board members and send a proposal to EGPA.

Geert Bouckaert thanked him for his efforts and pointed out that the MOU could refer to the International dimension. As new IIAS PRAC Chairman, I would like to strengthen the cooperation with CIGAR.

Decision 9: A proposal of agreement would be sent to EGPA for approval next January 2011.

A discussion followed.

**Renewal of the PSG on Law and Public Administration (2011-2015).** The steering committee welcomed and approved the proposal.

Decision 10: the proposal for renewal was approved.

New PSG on **Public Administration, Technology and Innovation (PATI)** – The members of the committee welcomed and approved the proposal.

Decision 11: the proposal was approved.

**New study PSG on Public Marketing** – The Steering committee welcomed the proposal and suggested to invite some other experts as co-chairs. They also recommended to define carefully the title and the content for avoiding any confusion.

Decision 12: the proposal was approved with the condition to find a broader set of co-chairs.

Geert Bouckaert welcomed Theo van der Krogt and mentioned that an agreement between **EAPAA** and EGPA/IAS was signed for mutual membership. Theo van der Krogt introduced the agreement and presented the new format. Rolet Loretan gave him the signed agreement between IAS/EGPA and EAPAA.

Decision 13: the steering committee approved the new format of mutual membership.

A discussion followed.

## **6. EGPA Governance & 7. Strategic Plan**

Geert Bouckaert asked the members to nominate Wim van de Donk as the new EGPA President. The steering committee members approved this proposal.

Decision 14: Wim van de Donk was unanimously nominated by the Steering committee as the new EGPA President.

Geert Bouckaert asked him to present his strategic plan. Wim van de Donk mentioned that there would be no rupture but new challenges to be faced. He mentioned the strategy for getting the regional governments in EGPA and he underlined the importance of the task force for the future. He thanked Geert Bouckaert for his continuous efforts in steering the EGPA. As the strategic plan was circulated to the Steering Committee members, he asked them for comments to be further discussed in January 2011.

A discussion followed.

Geert Bouckaert went through the list of the new members of the steering committee namely: Johanna Nurmi and Taco Brandsen.

He invited Johanna Nurmi to introduce herself. She mentioned that she worked mainly on Performance indicators.

Decision 15: the new steering committee composition was approved.

## **10. Other Business**

No question was raised.

## **11. Date of the next meeting: 28-29/01/2011**

The next EGPA steering committee would be held on 28-29 January in Brussels.

Geert Bouckaert thanked the steering committee members, the IISA President and the IASIA President for their participation and closed the session.