

EGPA STEERING COMMITTEE MEETING

St Julian - Malta

Thursday, 3 September 2009 – 12.00am - 02.00pm

Executive Summary of Decisions and Minutes

In attendance: Geert Bouckaert (EGPA President); Wim van de Donk ; Sylvia Horton, Jacques Ziller, Katju Holkeri, Tiina Randma-Liiv, Isabella Proëller (Members); Ludmila Gajdosova, Christopher Pollitt, Théo van der Krogt (EAPAA) (invited).

Rolet Loretan (IIAS), Fabienne Maron (IIAS), Roxane Debus (IIAS).

Guests: Emmanuel Camilleri and Herald Bonnici (Malta 2009 Conference Organising Committee); Laure Ortiz and Joëlle Stoenesco (Toulouse 2010 Conference Organising Committee); Christopher Reichard; Petter Kockum Persson (EUPAN)

Apologies received for absence: Werner Jann, Salvador Parrado, Calliope Spanou, and Jean Michel Eymeri Douzans

Draft Agenda

1. Approval of the Agenda
2. Approval of the Minutes of the Last Meeting (Brussels, 23-24 January 2009)
3. Matters arising from the Minutes
4. Report from the IIAS Director General
5. Activity Report by the Executive Secretary (updates)
6. Finances: Report by IIAS Finance and Marketing Director
7. EGPA Governance - Steering Committee: Terms 2009 & 2010
8. EGPA Name and Logos
9. EGPA Strategy 2008-2011

9.1. EGPA Activities

A. Conferences & Dialogues:

- Malta 2009: Progress Report
- Toulouse 2010: Progress Report
- Bucharest 2011: Invitation letter – Approval of the Venue
- Bergen 2012: Possible Venue
- Brussels 2010: 35/80 Anniversary EGPA/IIAS Ceremony
- Helsinki 2009: 2nd TED – Final Report
- Washington, D.C. 2009: 5th Transatlantic Dialogue – Final Report
- Portoroz-Piran 2009: 2nd MED - Progress Report
- Sienna 2010: 6th Transatlantic Dialogue – Progress Report
- Ljubljana 2010: 3rd TED: Progress Report

B. Study Groups and PhD Pre-Conference Seminar

- Current Study Groups: Progress Reports
- Study Groups – New Proposals:
 - *Public Policies*
 - *EU Administration and Multi-level Governance*
 - *New Group on Local Government*
- PhD Pre-Conference Seminar in Malta: Progress Report
- PhD and PA Education Platform: Progress Report

C. Publications

- Governance of Public Sector Organizations, edited by Per Laegreid & Koen Verhoest
- RISA-IRAS-RICA – RISA in Mandarin Chinese – Progress Report

- D. Cooperation with Neighbouring Institutions and Partners
 - Progress Report from the Task Force
 - EAPAA & EGPA: EAPAA Meetings in Malta
- E. Editors Platform – BABEL@PA- Progress Report
- F. Permanent Practitioners' Groups (PPG) – Meetings in Malta – Progress Report
- G. CAF & EGPA – CAF Users' Group
- H. EUPAN & EGPA Cooperation – Progress Report and Presentation
- I. Prospective in Public Administration - Platform
- J. Futures of PA in Europe Permanent Strategic Group – European Science Foundation 2010: Application Project
- K. EGPA Fair of New Project Proposals (as NISPAcee Fair of New Project Proposals)
- L. World Political Science Review – New Article:
<http://www.bepress.com/wpstr/announce/20090219/>

9.2. Organising EGPA Activities

Membership

Finance (see item 6)

Secretariat

EGPA Governance (see item 7)

9.3. Implementing the Strategy Plan 2008-2011

10. Other Business

11. Date of Next Meeting

Geert Bouckaert welcomed the participants and thanked them for taking part in the Steering Committee Session. The EGPA President welcomed Petter Kockum Persson from EUPAN and invited him to present the European Public Administration Network (EUPAN) and the Swedish EUPAN Presidency priorities.

Petter Kockum Persson gave a brief introduction to EUPAN: an informal network of Directors General responsible for public administration in the EU Member States and the European Commission. EUPAN is a forum for ministries and agencies of public management and modernisation in Europe. EUPAN offers a platform for exchanging news, experiences and best practices in achieving efficient PA.

Petter Kockum Persson underlined that EGPA/EUPAN would be in interaction to provide information and coordinate activities. He also suggested that both organisations work towards cross referencing their respective websites.

He then drew attention to the priorities of the Swedish EUPAN Presidency under the Medium Term Programme (18 month framework). EUPAN was comprised of four experts working groups: e-Government, Human Resources, Innovative Public Services and Social Dialogue. The Swedish Presidency would like to develop further cooperation with other organisations: OECD and EGPA would be invited to meet the Directors General and working groups. Priorities would be given to 3 working groups: Human Resource Management Group (HRWG), Innovative Public Services Group (IPSG) and e-Government Working Group (eGOV). The drafted priority areas (cross cutting and valid for all three working groups) would be: *A performing public administration; An administration serving the citizens and A sustainable public administration*

The Representatives of EGPA Permanent Study Groups E-Government, Personnel Policies and Performance in Public Sector would make a presentation in eGOV, HRWG and IPSG at the upcoming meetings in Stockholm in September. EGPA would continue its cooperation and discussion on initiating possible joint projects in the coming MTP (Spanish-Belgian Presidencies).

Geert Bouckaert thanked Petter Kockum Persson for his presentation and drew attention to specific contributions to be given by the EGPA Permanent Study Groups' Directors (PPT in Stockholm).

Petter Kockum Persson raised some main issues to be discussed: the economic crisis, impacts on PA, further increasing performance. Katju Holkeri also pointed out the important link with the OECD project on sustainable PA. Ludmila Gajdosova proposed NISPAcee's cooperation and services.

Geert Bouckaert noted the good cooperation between the 3 organisations: EUPAN-OECD-EGPA and expected that cooperation would bring success.

1. Approval of the Agenda

Decision 1: The Agenda was approved.

2. Approval of the Minutes of the Last Meeting (Brussels, 23-24/01/2009)

Decision 2: The Minutes were approved

3. Matters arising from the Minutes

Decision 3: as no matters were raised, all decisions taken in Brussels would be further analysed during the session.

Items: 4-5-6

Geert Bouckaert thanked Rolet Loretan, Fabienne Maron and Roxane Debus for the different reports which were circulated to the EGPA Steering Committee members. He went through the Brussels Decisions and analysed the impact of their implementation.

9.1. EGPA Activities

A. Conferences & Dialogues:

- **Malta 2009:** 410 participants (good selection taking into account the criteria) and only one workshop on the theme.

Decision 4: To continue applying these criteria for participants' selection.

- **Toulouse 2010:** Toulouse would be the 32nd EGPA Conference. Geert Bouckaert proposed numbering EGPA Conferences and in future to cancel the workshop format.

Decision 5: The Steering Committee agreed to the numbering of EGPA Conferences in the future without providing a main workshop theme.

Bucharest 2011: No decision

Bergen 2012: No decision

Decision 6: The Bucharest and Bergen invitations for hosting the 2011 & 2012 EGPA Conference would be discussed during the Steering Committee in Brussels in January 2010.

- Brussels 2010: 35/80 Anniversary EGPA/IIAS Ceremony

Further to different proposals and discussions with Rolet Loretan and other colleagues, the EGPA President proposed to celebrate the 35th EGPA Anniversary in Toulouse and to prepare a book for Toulouse. He also proposed to prepare a focus group on the future of PA and to launch it in Toulouse.

Decision 7: The EGPA SC members agreed to celebrate the 35th EGPA Anniversary in Toulouse and to prepare a book and a platform on the Future of PA.

Rolet Loretan announced that IIAS had decided to celebrate the 80th IIAS Anniversary with a social programme in Brussels (March 2010) and a scientific programme in Bali (July 2010).

Geert Bouckaert mentioned the excellent 2nd TED which took place in Helsinki last July and thanked Katju Holkeri for organising it. He also referred to the successful 5th TAD held in Washington, D.C. in June.

Geert Bouckaert invited the members to the upcoming MED to be held in Portoroz next October with the cooperation of IMPGT and EMUNI.

He also announced that the 3rd TED would be held in Ljubljana in February 2010 (Victor Bekker would be responsible for EGPA) and the 6th TAD would be held in Sienna in June 2010 (Riccardo Mussari would be responsible for EGPA).

- Toulouse 2010

The EGPA President welcomed Laure Ortiz and Joëlle Stoenesco and invited them to give the SC a progress report on the EGPA 2010 Conference. Laure Ortiz presented a brief report on IEP. She underlined that IEP was open internationally and connected worldwide. IEP was in the heart of Toulouse. The organising committee had booked rooms at IEP and at 'La Manufacture des Tabacs'. She also mentioned that IEP would like to celebrate the 35th EGPA Anniversary by organising special events at the *Capitole* and in different places in Toulouse. Lunches would be served in a big top (chapiteau) at 'La Manufacture des Tabacs'. She also noted that there would be no special limit concerning the number of participants (600 participants). The PSG would be the core body for preparing the EGPA 2010 Conference. The host country panel theme would be linked to PA in France and to Public Sector reforms (LOLF, recentralisation...). To organise the EGPA Conference, IEP would like to involve IEP students (to include them in a pedagogical, communication, marketing and organisational experience – this would be a cultural project).

A debate followed. A suggestion was made to invite Designers, as Toulouse was well known as a design centre.

Geert Bouckaert thanked Laure Ortiz and Joëlle Stoenesco for their report.

Decision 8: The SC decided to continue the discussion on the scientific aspects of the 2010 EGPA Conference during the next meeting in Brussels.

B. Study Groups and PhD Pre-Conference Seminar

Current Study Groups: Progress Reports

Geert Bouckaert went through the managing chart for each PSG and analysed their work.

A debate followed on PSG 1: E-Gov: its implication in EUPAN & TED.

Decision 9: The SC members requested that the co-chairs' terms of office be added to this chart as well as some criteria for evaluating the quality of the group (attendance, participation, and networking). Co-chairs would be invited to provide suggestions. A decision would be taken in January 2010.

Study Groups – New Proposals:

- Public Policies

Decision 10: Approved. The first meeting of this new PSG would be held in Toulouse.

- EU Administration and Multi-level Governance

Decision 11: Approved. The first meeting of this new PSG would be held in Toulouse.

- New Group on Local and Regional Government

A proposal for a new group on this topic would be submitted for the next meeting in January 2010.

PhD Pre-Conference Seminar in Malta: Progress Report

Geert Bouckaert asked Christopher Reichard to give a brief report on the Malta PhD workshop.

Christopher Reichard mentioned that 9 PhD Students had taken part in the Seminar. 7 of them were German speakers. For the next Conference he would like to make a proposal to better coordinate the PhD workshop with the other PSG and to promote it through the ***PhD and PA Education Platform***.

D. EAPAA and EGPA Cooperation

A proposal was circulated for a mutual corporate membership between EAPAA and EGPA

Decision 12: The proposal would be re-circulated and further discussed before a decision was taken.

7. EGPA Governance - Steering Committee: Terms 2009 & 2010

Geert Bouckaert announced the conclusion of 3 terms of office for Sylvia Horton, Salvador Parrado Diez and Calliope Spanou. He then presented the candidates to replace them: Andrew Massey, Edoardo Ongaro and Robert Fouchet.

Decision 13: Andrew Massey, Edoardo Ongaro and Robert Fouchet were approved as new members of the EGPA Steering Committee and would be invited to the next meeting in January 2010.

Geert Bouckaert thanked Sylvia Horton, Salvador Parrado Diez and Calliope Spanou for their commitment and contributions. A special thanks to Sylvia who was his "Lawrence Olivier" for many years.

A discussion followed on the gender balance of the Steering Committee.

9.2. Organising EGPA Activities

Membership

Special attention was drawn to the fluidity of the Membership and the increasing unpaid membership fees.

Decision 14: To continue to clarify the situation of members who did not pay their membership fee.

Finances

Geert Bouckaert pointed out his willingness to abolish the king of Spain article and to maintain a 50%/50% sharing of Conference fees.

Communication

A proposal was made to establish a 'newsletter' for the Steering Committee and one for the members (Europe) with reports of events, a few links, and important information on European developments...

Decision 15: A proposal would be made by the President, the Vice-President and the Secretariat.

Geert Bouckaert thanked all the members for their participation.