



## Christopher Pollitt Succeeds Kenneth Kernaghan as IRAS Editor

*Michael Duggett* writes: *Kenneth Kernaghan* - "Ken" as he is usually known - has been Editor of the IRAS, our *International Review of Administrative Sciences*, between 1990 and 2005, for 15 years, serving under six Presidents, alongside four Directors General and with (one!) *Catherine Humblet* as Managing Editor. In Berlin in 2005 the IIAS formally elected *Christopher Pollitt* of Erasmus University, Rotterdam, to succeed him. The first edition of IRAS for which he is responsible will appear in March 2006. Allow me to say first a few words about the outgoing Editor before the new one gives us his own message.

### Ken Kernaghan



is Professor at Brock University, St Catharines, Ontario, Canada. His Managing Editor is in Milan, Italy, and the journal is headquartered (and its French edition, RISA printed) in Brussels, Belgium and published by Sage Publications Limited, London, United Kingdom. Its Arabic edition is prepared in Abu Dhabi, UAE. Many CAPAM - Commonwealth - readers share the journal officially. The Review is International by name and by nature.

### Balances...

Maybe only a Canadian could do this and keep everyone happy for so long. Sixty editions have appeared under Ken's authority, in each official language. A massive editorial task. He has maintained the four balances in content and coverage that the IIAS demands - **linguistic** (equal weight to French and English, helped by his associate editors, currently *Pierre Sadran* of Bordeaux University) - **substantive** (taking into account both practitioners' and scholars' needs) - **geographical** (articles from, about all parts of the world, Kazakhstan, Cote d'Ivoire, New Zealand, Japan...) and **disciplinary** ("New Public Management" but also other traditions). Finally, he has upheld the IRAS as not only an academic journal (with double-blind refereeing and a decent ISI ranking) but a "house" journal, with news from IIAS. As a member ex officio of the Executive Committee of the Institute, *Ken Kernaghan* has been a vital member of our team.

### But more...

Too much stress on "balance" however suggests a passive "on the one hand and on the other hand" mechanistic process. *Ken Kernaghan* has never been mechanistic - he has always driven the journal forward with a clear sense of direction. He will be much missed as Editor of the IRAS. But if a man or woman may in some way be judged by their successor, in having attracted to the demanding position a world-class scholar in *Christopher Pollitt*, a man who knows very well the size of the reputation he inherits, *Ken Kernaghan* has also added to and helped secure the heritage of which the Institute is proud but which we must work to maintain.

*Michael Duggett*

### MESSAGE FROM THE NEW EDITOR OF IRAS



*Christopher Pollitt*

*I am very much looking forward to taking over IRAS from Ken Kernaghan. Everyone recognizes that Ken has done a wonderful job over a long period, but the world of scientific journals is now both competitive and fast-moving, so there will be no time to rest on the laurels Ken has won.*

*My aims are to focus more sharply on articles with genuine comparative and international interest, and to continue the battle to raise scientific standards. If this can be achieved it will simultaneously give our many readers a higher quality product and attract more top academics to write for us.*

### Practitioners

*At the same time I intend to consult closely with that substantial portion of our readership who are practitioners rather than academics, to see what kinds of formats might suit them. IRAS cannot be all things to all men (or women) but it can sometimes attempt to present short summaries of scientific material that are more easily digested by busy practitioners. Such summaries would feature not instead of, but alongside, the more traditional, 'full dress' scientific papers.*

*Finally, I would also hope to identify and encourage "new talent" - younger writers who have something to say based on serious research and investigation. Needless to say, I will be looking for such contributions from all over the IIAS world.*

*Christopher Pollitt*  
Editor IRAS

## "Contacts International"

This records recent activities of IIAS staff internationally; where, why, who and when. It excludes the Institute's own Conferences dealt with elsewhere in this newsletter and unless stated otherwise involves the IIAS Director General.

**South Korea** - IIAS workshop on e-governance with UNDESA, MOGAHA; 6th Global Forum on Reinventing Government; Seoul, 26-27 May. Colleagues met - Minister *Geraldine Fraser-Moleketi*, *Guido Bertucci*, *Larry Terry*.

**Japan** - IIAS Lecture at Meiji University; 29 May-1 June. Colleagues met - *Akira Nakamura*, *Masao Kikuchi*, *Hirimitsu Kataoka*, *Yuko Kaneko*, *Akira Suyama*, Vice-Minister *Seijiro Hatanaka*.

**China** - International Conference on Government Management Innovation; CPAS, Guangdong Society for Public Administration; Guangdong; 3-6 June; Fabienne Maron represented IIAS.

**France** - IIAS meeting with *Jocelyne Bourgon*, Canadian Ambassador to the OECD; 9 June; Canadian delegation, Paris. Colleagues also met - *Hélène Gisserot*, *Michel Franc*, *Jean-Claude Bonichot*.

**Ukraine** - with the support of IIAS the 18th Conference on the Training of Senior Civil Servants; National Academy of Public Administration; Kyiv; 15-17 June. Colleagues met - Rector *Volodymyr Luhovyi*, Vice Prime Minister *Roman Bezsmertnyi* and Poland's *Jan Pastwa*. Fellow speakers - *B Guy Peters*, *Jide Balogun*, *Sir Robin Mountfield*, Director *Gunta Veismane* from Latvia. Estonia will host the next event in 2007.

**Canada** - IIAS Canadian National Section IPAC Annual Conference; 27-31 August; Regina, Saskatchewan, Canada. Colleagues met - *Ken Rasmussen*, *Joe Galimberti*, *Maurice Demers*, *Marcel Proulx*, *Mike Keenan*, President *David Brown*, *Ken* and *Helgi Kernaghan*.

**Poland** - IIAS Lecture to "State Administration and the Private Sector Panel"; XVth Economic Forum; Krynica; Institute Wschodni; 7-10 September. Colleagues met - *Maria Gintowt-Jancowicz*, *Melchior Powell* (US), *Evgeny Boyko* (Siberian Academy of Public Administration.)

**Lebanon** - IIAS Presentation; "Role of Citizens in Public Service Reform"; Good Governance in the Arab Countries Conference; Beirut; 28-29 September; funded by EU, OECD, UNDP, Lebanese Government. Colleagues met - Minister *Jean Oghassabian*, *Patrick Renauld*, *Rolf Alter*, *Salim Nasr*, *Abdellah Inrhaoun*, *Bob Bonwit*.

**Italy** - IIAS representation; Foreign Correspondents Meeting; Fondazione Giandomenico Romagnosi Pavia University; 30 September. Colleagues met - *Fabio Rugge*, *Stephan Fisch*, *Vincent Hoffman-Martinot*.

**China** - IIAS representation and speech; International Conference on Civil Service Performance Appraisal; Ministry of Personnel; Hubei Province, Wuhan City, East Lake Hotel; 11-13 October. Colleagues met - in Beijing Vice-Minister *Dai Guangqian* (IIAS Vice-President for Asia) DG *Liu Yanguo* - in Wuhan *Wu Cheng*, *Olivier Meslin*, *Florus Mulder*, *Suzanne Haunold-Thiel*.

**Lithuania** - IIAS Speech, "The Role of Efficient Management in Good Administration"; Council of Europe and Lithuanian Government-organised Conference; Cooperation programme to Strengthen the Rule of Law; Vilnius; 26-29 October. Colleagues met - Minister *Evaldas Gustas*, *Alfonas Velicka* and *Osvaldas Sarmavicius* - *Pierre-Yves Monette*, *Serge Peffer*, *Jacek Caputowicz*, *Gunter Schmidt*, *Mark Entin*. The forthcoming IASIA Conference was discussed with *Maria Gintowt-Jancowicz*.

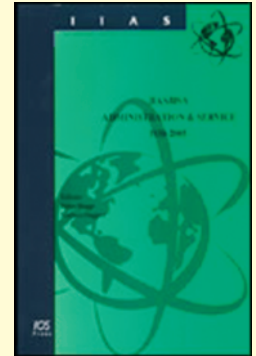
**France** - IIAS Strategy Group II; President *Franz Strehl* chaired; Paris; 3-4 November, with *Seppo Tiihonen*, *Derry Ormond* and *Albert Hofmeister*. *Marie-Laure Onnée-Abbruciati* from CSE-Développement hosted.

**San Marino** - IIAS 75th Birthday; IIAS DG and Scientific Counsellor; funded by Government of San Marino, and SM national section; hosted by Domenico Gasperoni; 6-8 November. Colleagues met - *Giorgio Petroni*, *Raffaele Giardi*, *Ignace Snellen*. DG was granted audience by the Heads of State, the Capitani Reggenti and Secretary of State for Finance, *Pierre Marino Mularoni*.

## Publications Autumn Crop of New Books Contact: [elouaghlihafida@iiasiisa.be](mailto:elouaghlihafida@iiasiisa.be)

### IIAS/IISA: Administration & Service: 1930-2005- Editors: *Fabio Rugge* and *Michael Duggett*

To honour the Institute's 75th anniversary, the IIAS invited several experts to reconstruct the Institute's history and development. The book discusses early years, the wartime events (including attempted nazi take over) and postwar. Authors include Guy Braibant, Gavin Drewry and Stephan Fisch. The notion of "administrative sciences" is examined historically and attention is drawn to the special relationship between IIAS and Belgium.



### The World We Could Win: Administering Global Governance Edited by *Minister Fraser-Moleketi*

The first part, with six essays, looks thematically at aspects of Global Governance and the issues that arise. The second half of this volume deals with some regional perspectives on Global Governance.

### New Technologies in Public Administration Edited by: *G. Petroni* and *F. Cloete*

This publication analyses the relationship between technology dynamics and Public Administration. Some branches of PA heavily rely on technology for their activities: the defence sector, space agencies, environmental protection, food control and safety and so on. The impact of technologies such as IT or space technologies on PA is from a political and social point of view the most important. The adoption of such technologies can make it possible to offer more services to citizens. The second part of this volume focuses on the relationship between information technology and development. The 4 last papers highlight different dimensions of "digital divide" and how this phenomenon is dealt with in general in developing societies, and in particular African and Latin-American.

### Accountability, Investigation and Due Process in International Organisations Editor: *Chris De Cooker*

This collective study by experts, mostly senior and active international civil servants, but also retired staff and academics, analyses the internal justice system of international organizations. New complaint procedures have been introduced in recent years, along with new codes of conduct, in an effort to provide guidelines for correct conduct. These new codes of conduct were meant to be instrumental in avoiding disputes, since staff knew more clearly what was expected of them. On the other hand, the enforcement mechanisms raised new questions concerning procedures and due process. This study is a reflection of exchanges of views between administrative lawyers and investigators/prosecutors to ensure that international organizations would become more transparent, corruption free and respectful of the highest standards. In addition to the analytic and frank contributions, this study contains documents from various international organizations, including codes of conduct and charters of values now in place.

## International Institute of Administrative Sciences



### IIAS Berlin 2005: Public Administration and Private Enterprise

We met in September (20-23rd) in a warm Berlin to think, discuss, celebrate and plan. For three days, 304 people from 57 countries joined us, to discuss the relations between state, civil society, and private enterprise. One hundred papers were dealt with in the four workshops. Mr Bresser-Pereira and his colleague Rapporteurs (Mayor Beate Weber, Michel Franc, Ian Thynne, Dele Olowu) led off our debates, chaired, and summed up. The results will be circulated and published. Hans Peter Bull and his German colleagues deserve our thanks, and baked us a birthday cake that President Strehl cut (photo) and we all enjoyed. The conference also included 5 panels: A German Panel on "Administrative Reform"; a North American; an Asia-Pacific; a UN Panel on "Public-Private Partnership for Economic and Social Development" and one on "Administering Global Governance". We ended with a special session celebrating the 75th Anniversary of the Institute, chaired by Swiss Vice-Chancellor Hannah Muralt-Muller, successor to Oscar Leimgruber that founded IIAS in 1930.

### IIAS Monterrey 2006: Transparency for Better Governance

The IIAS and its Mexican Section "Sección Mexicana del Instituto Internacional de Ciencias Administrativas" are pleased to invite you to the 3rd Regional International Conference, which will be held in Monterrey, Mexico, from 16 to 20 July 2006 on the theme: "Transparency for Better Governance". *Jacob Söderman*, First European Ombudsman 1995-2003 (Finland), will be the Rapporteur General of the Conference. He will be responsible for the scientific preparation of this event and will be assisted by a team of four Rapporteurs from different regions of the world:

- I. *How to ensure access and openness in public governance?*  
Rapporteur: *Maria Carmen Pardo, Researcher, Colegio de Mexico (Mexico)*
- II. *Do we need codes and/or laws for better administrative procedure and conduct by officials?*  
Rapporteur: *Mario Pilade Chiti, Professor of Administrative Law, University of Florence (Italy)*
- III. *What will best ensure a free but fair media?*  
Rapporteur: *Bernardo Kliksberg, Coordinator of Inter-American Initiative on Social Capital, Ethics and Development at the Inter-American Development Bank (IADB)*
- IV. *In what way can agencies for public accountability, as for example ombudsmen or state controllers, be strengthened and improved?*  
Rapporteur: *Nozipho Joyce Mxakato-Diseko, National Commissioner, Public Service Commission (South Africa)*

A detailed call-for-papers is now available on the IIAS website. We look forward to your active participation.

## International Association of Schools and Institutes of Administration

### Conference Como 2005

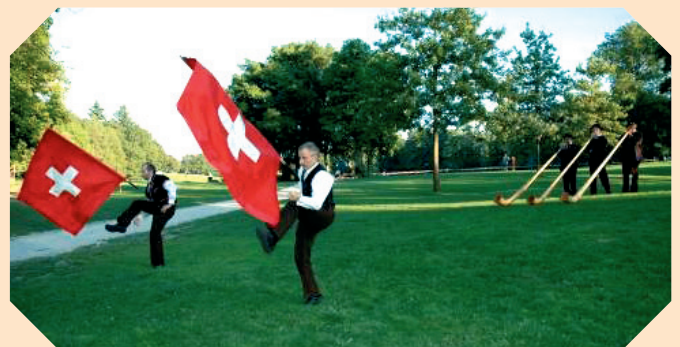
Thank you I.Re.F! The Como conference was a success. More than 60 papers with attendance of 180 delegates coming from more than 55 countries. The superb city of Como was a great host to IASIA, as well as the politecnico di como. Exchanges on the theme of "Education and Training at various administrative levels: Assessing needs, Ensuring Quality" were very rich and fruitful. The Rapporteur General of the Conference, Mr Michael Brintnall did a great job, and his conclusions will soon be available to all participants in the IASIA annual report. IASIA is proud to welcome one new member to its growing network: The Faculty of Administration and Economy of the University of Santiago De Chile. The Board of Management has also re-incorporated *Mrs Ximena Nuñez Vega* as a Board member representing our new member.

### Conference Warsaw 2006

The next IASIA conference will take place in Warsaw, Poland, at the invitation of the National School of Public Administration from the 5th to the 8th of July 2006, and the theme covered will be: "In search of the best: attracting, developing and retaining for public service". The Rapporteur General of the conference will be *Mr Knut Rexed*, Director-General of Statskontoret, the Swedish Agency for Public Management. More details on the conference will soon be available on the IASIA webpage.

## European Group of Public Administration

More than 320 participants took part in the EGPA **Annual Conference in Bern**. Over 160 papers were presented in 2 different workshops on the Conference theme, in 10 Study Groups, and in 2 Research Groups. Five keynote speeches at the opening and closing sessions addressed the theme: "Reforming the public sector: What about the citizens?". We would like to thank all the members of the organising committee for the organisation and all people involved for their active participation in the conference, for the valuable inputs and for making this conference an important event in European Public Administration.



### Conference in Milan 2006

The next EGPA Annual Conference will be held in Milan at the Bocconi University from 6-9 September 2006 on the theme: "Public Managers under Pressure: between Politics, Professionalism and Civil Society".  
Webpage: [www.egpa2006.com](http://www.egpa2006.com)

## The 4th Braibant Lecture Berlin (Germany), 21 September 2005

This year the Braibant Lecture took place during the IIAS Conference in Berlin and not at the headquarters in Brussels as usual. The lecture entitled "Environmental Protections and Public Administration in Latin America" was delivered by Mr. Ignacio Pichardo Pagaza (Mexico), Former IIAS President (1998-2001). It will be published in IRAS in 2006.



The Fifth Braibant Lecture will take place in Brussels, at the Institute, on Wednesday 22 March 2006 and will be delivered by Ms Jocelyne Bourgon, Ambassador of Canada to the OECD.

## International Review of Administrative Sciences Catherine Humblet: humblet@inwind.it

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**Symposium:** Value for Many: seventy-five years of the International Institute of Administrative Sciences  
*Kenneth Kernaghan, Editor*

Introduction, *Kenneth Kernaghan*,

The International Institute of Administrative Sciences: main stages of its history, *Denis Moschopolous*

Public Governance: balancing stakeholder power in a network society, *Tony Bovaird*

Potential for Comparative Public Opinion Research in Public Administration, *Geert Bouckaert, Steven Van De Walle and Jarl K. Kampen*

Electronic Government and Public Administration, *David Brown*

Performance Measurement: test the water before you dive in, *Ari Halachmi*

Public Law: a tool for modern management, not an impediment to reform, *Jacques Ziller*

Law and Public Administration: contention and symbiosis, *Carol Harlow*

Administrative Reform in Japan: past developments and future trends, *Toshiyuki Masujima*

Public Administration in Latin America: promises, frustrations and new examinations, *Bernardo Kliksberg*

Challenges in Public Administration in Africa: the case of CAFRAD, *Lizette Michael*

The United Nations Programme in Public Administration: reinventing itself to help reinvent public administration, *Guido Bertucci and Adriana Alberti*

## Monique Recloux celebrates 40 years at the IIAS !!!

200 words to cover 40 years of career at IIAS, not easy!! Ok--let's go! The « sixties », a decade filled with events: the conquest of space. May « 68 », new kinds of popular music... but let's skip on. At that time, I was called "la petite" – so named by my colleagues because I was the youngest – and had begun my first job at the International Institute of Administrative Sciences... what a stodgy name!! I was assigned to the Library then later was attached to the Studies and Research Service. At that time, the IIAS was highly structured; we were more numerous also. Later I joined the Secretariat of the Directorate General. I experienced technological developments first hand, from the mechanical typewriter to the computer, from the telex to the fax and on to electronic mail – then the Internet, a mine of incredible information. Over the years I have learned a lot, met many interesting people from different countries – what a wonderful "intellectual" enrichment. Since 1994 I have been the Institute's Library Assistant. My career has not always been easy – different changes were made, adaptations had to be made; patience was needed. However I met the challenge – the proof is that after 40 years of service, I am still here in good form and humour. Truly, a long path has been travelled, but strangely the 9th October 1965 sometimes seems so near...



Monique Recloux

## Critical Governance Issues

The Institute believes that although all aspects of administration are important, the global community of practitioners and scientists that it represents has a duty to set out clearly what it thinks are, at any moment, the overridingly important issues that confront us as a community. As you might say a "State of the Administration" message.

It has decided to term these the **Critical Governance Issues** of 2006. In Berlin the Research Advisory Council and the Executive Committee discussed this and emerged with the following broad conclusions:

**The Critical Governance Issues today are threefold - the redesign of administration to reflect the challenges of delivering security for citizens while maintaining shared values; building trust in governance and its responsible actors; and clarifying the links between emerging global governance and national administrations.**

The Director General writes: "Everything we do should reflect these shaping issues of our time. Given our instruments - conferences - research - books - the Review - we should build them in systematically. That is the challenge for us in Monterrey, Milan and Warsaw - just as much as for all of us in Brussels - and your own cities."