



During the Bologna-San Marino Conference (June 2000) the Executive Committee, Finance Committee, Research Advisory Council, as also the Editorial Committee, held their meetings. Once again, their working schedules were very intense.

The Conference was particularly enhanced by many activities and the participants were indeed very positive in their reactions. In fact, we carried out a survey-questionnaire and received numerous responses: the results were analysed on the basis of a rigorous scientific method developed and supervised by the University of Linz. The positive responses of the participants encourage our optimism, and we are certainly going to use their contents to further improve our action. The importance of this survey is such that we are publishing its analysis in an annex to the Conference Proceedings.

With regard to the internal organisation of the Institute, we shall continue to pursue a project to improve its management. We have, on the one hand, continued to improve technological development, notably by purchasing new acquisitions which complete the important investments of last year. On the other hand, we have opened a reform process which should lead to the adoption of a « Code of Conduct » in human resources management, notably in keeping with new principles of productive organisations: with a view to ensuring strategic results, the Executive Committee is involved in the operation. Also, diverse changes in the staff's composition have taken place (departures and recruitments): the new organisational chart will be finalised as from 1 November 2000 and will be published in the next Newsletter, but new telephone numbers and e-mail addresses are already included in this number.

Now before us is the third year of the Institute's new cycle, characterised by the organisation, preparation and holding of the International Congress of Administrative Sciences: the first of the new century! This is an important fact and not simply symbolic. The IIAS has accompanied Public Administration in its development during the century which is closing (the first Congress was held in 1910); it has raised pertinent questions, proposed suggestions, even responses. This is a great responsibility that must be assured in the years to come: we are called on to lay the foundations which ensure that our task can be accomplished. This idea is indeed our driving force.

Giancarlo Vilella

**On 28 June 2000, the President of IIAS, Ambassador Pichardo Pagaza, was awarded the Gold Medal of the International Institute of Public Administration (IIPA of Paris)**



## STATUTORY MEETINGS

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### Next Meetings

**Research Advisory Council:** Brussels, Wednesday, 28 February 2001, from 1.30pm to 6pm

**Executive Committee:** Brussels, Thursday, 1 and Friday, 2 March 2001, from 9am to 6pm

## SCIENTIFIC ACTIVITIES

**MAJOR MEETINGS**

First Regional International Conference  
Bologna (Italy) 19-22 June 2000  
San Marino, 22 June 2000

**Outcome :** The Conference was a great success, including both its workshops and diverse panels. This quality Conference was enhanced by the scientific level of papers selected, distributed and debated in workshops, as also by the contributions of the participants and guest panellists. 327 participants from 62 countries took part, as well as representatives from 11 international and regional organisations. An increased participation of experts from the Third World and central and eastern Europe was made possible thanks to the funding of UNESCO, the Hans Seidel Foundation and the Commonwealth Secretariat. The Institute keenly thanks the Italian Organising Committee for its logistical and scientific support and its cordial welcome. **The list of papers** presented at the Conference is available at IIAS and on its Web site [www.iiasiisa.be](http://www.iiasiisa.be)

Twenty-fifth International Congress of Administrative Sciences  
Athens (Greece), 9-13 July 2001

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**Theme:** *Governance and Administration in the Twenty-first Century: new trends and new techniques*

**General Rapporteur:** Demetrios Argyriades, Consultant, Department of Economic and Social Affairs (DESA), United Nations

**1. The rule of law and public administration in a global setting**

Rapporteur : *Karl-Peter Sommermann, Hochschule für Verwaltungswissenschaften Speyer, Germany*

**2. New information and management technologies for the 21st century public administration**

Rapporteur : *Maria Carmen Pardo, Colegio de Mexico, Mexico*

**3. The changing position and status of civil servants**

Rapporteur : *Barbara Kudrycka, Rector of the School of Public Administration in Bialystok, Poland*

**4. Governance and civil society**

Rapporteur : *Akira Nakamura, Meiji University, Japan*

**Individual Papers:** draft papers (2 or 3 pages) dealing with one of the sub-topics must be sent to IIAS **before 31 December 2000**.

Authors whose draft has been accepted must send their completed text (15-20 pages max.) to IIAS in 3 copies and on a disk (French or English, Word 6.0 or Windows 95) **by 31 March 2001 at the latest**.

**Rapporteurs will select papers in two groups:** (1) papers which will serve as basic documentation and whose authors will be included in the final programme; these papers will be made available to the participants, and (2) among the papers accepted, the selection of some to be presented in the workshops and to serve as a basis for discussion.

**DEADLINES**

Receipt of drafts: 31 December 2000  
Rapporteur's decision: 15 February 2001  
Receipt of final texts: 31 March 2001

**Registration:** Registration forms must be sent **before 1 May 2001** to IIAS. The registration fee covers access to all scientific activities, the excursion of Friday, 13 July 2001, the social programme, 10 individual papers, and the Congress Proceedings.

| IIAS CONGRESS – REGISTRATION FEES |                   |          |                  |          |
|-----------------------------------|-------------------|----------|------------------|----------|
|                                   | BEFORE 1 MAY 2001 |          | AFTER 1 MAY 2001 |          |
| <b>Members</b>                    | 10.000 BF         | 247,89 € | 12.000 BF        | 297,47 € |
| <b>Non-Members</b>                | 16.000 BF         | 396,63 € | 18.000 BF        | 446,21 € |
| <b>Host Country</b>               | 6.000 BF          | 148,74 € | 6.000 BF         | 148,74 € |
| <b>Accompanying Persons</b>       | 6.000 BF          | 148,74 € | 6.000 BF         | 148,74 € |
| <b>Host Country Acc. Persons</b>  | 4.000 BF          | 99,16 €  | 4.000 BF         | 99,16 €  |

| IIAS CONGRESS & IASIA CONFERENCE<br>REGISTRATION FEES |                   |          |                  |          |
|---|-------------------|----------|------------------|----------|
|   | BEFORE 1 MAY 2001 |          | AFTER 1 MAY 2001 |          |
| <b>Members</b>  | 12.000 BF         | 297,47 € | 14.000 BF        | 347,05 € |
| <b>Non-Members</b>                                    | 18.000 BF         | 446,21 € | 19.000 BF        | 471 €    |
| <b>Host Country</b>                                   | 8.000 BF          | 198,31 € | 8.000 BF         | 198,31 € |
| <b>Acc. Persons</b>                                   | 6.000 BF          | 148,74 € | 6.000 BF         | 148,74 € |
| <b>Host Co.Acc. Pers</b>                              | 4.000 BF          | 99,16 €  | 4.000 BF         | 99,16 €  |

**Accommodation:** accommodation forms are to be sent to the European Public Law Center (EPLC) **before 5 May 2001**. EPLC, rue Achaïou 16, 10675 Athens, Greece (Tel: 30/1-725.88.01, Fax: 30/1-725.80.40). **Contact person:** Ms. Frédérique Pessidou

**Travel:** The Organising Committee has chosen **Olympic Airways** as the official Congress carrier. Concerning airfare to and from Athens, participants will benefit from weekend prices (even if a weekend is not included in their travel plans) upon presentation of their Official Congress Invitation to the airlines.

## RESEARCH

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### The following activities took place:

**Ottawa (Canada), 15 May 2000, Presentation** at the Canadian Centre for Management of the bilingual study "*Société civile et insertion des femmes/ Civil Society and the Participation of Women*", the outcome of research carried out by an IIAS Working Group, supported by UNESCO, and edited by **Kay Stanley**.

**Paris (France), 17 May 2000, the Permanent Working Group on Supranational Administration** held a workshop on the theme "*Recent Developments in International Civil Service Law*" which was organised by Messrs. **Chris de Cooker and Xavier Imbert**, of the European Space Agency.

**Leiden (Netherlands), 27 May 2000, meeting of the History of Administration Working Group.** Theme: "*Maladministration and Control*". General Rapporteur: **Seppo Tiihonen**, Councillor, Public Management Department, Finance Ministry (Finland).

**Beijing (China), 14-15 July 2000, Seminar** on "*Administrative Reform in Asia*", organised jointly by IIAS, UNDESA-DEPA of the United Nations and the Personnel Ministry of the People's Republic of China. As a reminder, there was a Panel on the theme "*Regional Co-operation and Integration Efforts in Public Management in the Asia-Pacific Region: a comparative approach*" which took place on 21 June in Bologna, during the Regional International Conference.

**Brussels (at IIAS), 20 July 2000, Seminar** in close co-operation with the Institut d'Etudes Européennes- Université Libre de Bruxelles on the theme "*The capacity to govern after an internal or external conflict*", prepared for a group of professors and civil servants from Bosnia-Herzegovina. Rapporteur: **Giancarlo Vilella**.

## JOINT RESEARCH WITH UNDESA

The IIAS and the United Nations jointly organised a panel on the theme « *Globalisation, Governance and the State. World Report: towards the General Assembly of the UNO in 2001* » which took place on 21 June 2000 during the Bologna Conference.

**Fifteenth Experts of UNDESA Meeting** *New York (United States), 8-13 May 2000.* The Institute played a leading and visible role in this very important international meeting and was publically acknowledged. Two documents prepared by the Institute were distributed for discussion, one an analytic study by **G. Bouckaert** and **G. Timsit**, *Administrations and Globalisations*, the other the preparation of technical files on national administration in countries in different regions of the world, entitled *Country Profiles on Public Administration*.

The Director General of IIAS was invited to give a speech and participate in the debates of a Panel which opened the meeting, on the subject: “*Globalisation and the State: an overview*”. Two members of the IIAS Executive Committee (Professeur König and Dr. Liu) and three members of the Research Advisory Council (Derry Ormond, Turkia Ould Daddah, Gérard Timsit) actively participated in the meeting. The General Rapporteur of the next IIAS Congress (July 2001), D. Argyriades, was also present.

The Director General of IIAS also had the opportunity to meet and converse with a good number of participants coming from all regions of the world.

## PUBLICATIONS

Cécile Poupart ☎ 32/2-536.08.87  
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## BOOKS PUBLISHED

*Management Reforms in Government - A Review of International Practices and Strategies*, by Mohan Kaul, 2000. This study is published jointly by IIAS and CAPAM. Distribution: IIAS.

*Administrative Reforms in Asia*, Proceedings of the Beijing Seminar (July 2000). An edition in Chinese will likewise be prepared by the Chinese Personnel Ministry, Co-organiser of the Seminar. Distribution: IIAS.

*Public Administration and Globalisation: international and supranational administrations/ Administration publique et globalisation: administrations internationales et supranationales*, Proceedings of the Bologna Conference (June 2000). Distribution: IIAS.



## REVIEW OF INTERNATIONAL ADMINISTRATIVE SCIENCES

Catherine Humblet: [rugge@ipv36.unipv.it](mailto:rugge@ipv36.unipv.it)

As a reminder, a Panel on the theme “*Pride and Efficiency in the Public Service*” was held in Bologna on 21 June, during the Regional International Conference.

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#### Special Number on "Governance, Responsibility and Social Enhancement"

Guest Editors: *Ian Thynne and Allan Rosenbaum*

The State and Governance: issues and challenges in perspective - *Ian Thynne*

Rebuilding the State for Social Development: towards « smart government » - *Bernardo Kliksberg*

State Transformation and Transition Theory - *Markku Temmes*

Governance, Good Government and Poverty Reduction - *Andrew Shepherd*

Accountability and Performance Measurement: an assessment of the Irish health care system - *Michelle Millar and David McKeivitt*

Public Trust in Government: the US media as an agent of accountability? - *Margaret T. Gordon*

Equipping Public Officials for the Challenges of Responsible Governance: a South African perspective on life-long learning - *Jacobus S. Wessels*

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The Bureaucratisation of Participation - *Michiel S. de Vries*

**New Developments in Public Administration:** Civil Service Training Institutions Facing Change: the example of the "Ecole nationale d'administration" in Algiers - *Hocine Cherhabil*

## SPECIALISED ASSOCIATIONS



### International Association of Schools and Institutes of Administration

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The Association's **Annual Conference** was held at the Chinese School of Public Administration, Beijing (China), **from 10 to 13 July 2000**. The Conference theme was *"Improving Accountability, Efficiency and Responsiveness in Government: ideas and lessons for the new millennium"* and brought together 319 participants from 56 countries and 6 international organisations. 200 papers had been prepared for the Conference, of which 108 were given orally. The **Board of Management** convened on 9 July, during the Conference.

The **2001 Annual Conference** will be held in Athens (Greece) from 7 to 11 July, and will have as its theme: *"Governance and Administration in the Twenty-first Century: new trends and new techniques (implications pour education and training)"*. Joint closing with the IIAS Congress: 13 July 2001

A joint **Seminar** organised by IASIA and the Institute of Administrative Development (United Arab Emirates) will take place in *Dubai on 21 and 22 November 2000*, on the theme: *"The Changing Role of Administrative Development Institutions in Management Development: challenges and strategies"*. Key-note speaker: **Ignacio Pichardo Pagaza, President of IIAS**. The **Board of Management** will also convene in Dubai, on 22 and 23 November 2000.

#### To Be Published:

*Schools and Institutes of Administration : agents for enhanced human resource management and change*. Edited by Mrs. Maria Gintowt-Jankowicz. Annual Report of IASIA, Paris Conference 1998.

*Shaping Public Management for Effectiveness, Accountability and Democracy : implications for education and training*. Published by IASIA. Annual Report of IASIA, Birmingham Conference, 1999.

*French editions of these reports will likewise be published.*

**European Group of Public Administration**  
**Fabienne Maron** ☎ 32/2-536.08.84 - E-mail: [maron@iiasisa.be](mailto:maron@iiasisa.be)

The **Annual Conference** took place in Glasgow (United Kingdom), **from 30 August to 2 September 2000**, on the theme: *"Managing Parliaments in the 21<sup>st</sup> Century"*. It brought together 108 participants from 23 countries and 2 international organisations. 52 papers were given. The **Steering Committee** convened on 31 August 2000, during the Conference.

The next **Annual Conference** will be held in Vaasa, (Finland), from 5 to 8 September 2001. **Draft theme:** *"Governance of Networks"*.

New publication: *The Challenge of Change for European Judicial Systems: developing a public administration perspective*, edited by: **M. Fabri and P.M. Langbroek** 2000, EUR68,07/US\$67. Distribution: IOS Press (fax: +31 20 620 3419, e-mail: [order@iospress.nl](mailto:order@iospress.nl)).