



IIAS
International Institute
of Administrative Sciences



Newsletter

Improving Administrative Sciences Worldwide

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Editorial

The present times are rich in challenges. Problems are increasingly diverse and complex. Governments, in particular, are faced with both the effects of globalisation and the debt crisis wreaking havoc, particularly in the economies of southern Europe, with its chain of consequences: tougher austerity policies, rescaling of social programs and government staff, layoffs - thus strikes - stagnation or slow growth even in countries with the most competitive economies such as Germany and China.

The challenges are many and it is urgent to find solutions. But finding quick solutions to complex problems - which nobody seems to be able control either the accumulation or the size of- looks like trying to square the circle. Add to this the fact that, in the words of Jean Dion, the advent of cyberspace has had the main effect of lowering the patience threshold of the postmodern human-being to one-tenth of a second! We want everything immediately! Yet, what we need precisely is not only patience but also intelligence, tenacity and humility to rebuild a healthy and dynamic economy.

The same qualities are required for the establishment, restructuring or development of public administrations. They also face the consequences of the global crisis. Some must try to restore confidence, and almost all of them need to redefine their policies, particularly their employment policy. In this difficult context, the Institute and its entities have an important role to play. The expertise of our members should be put to use because we are able to use our know-how not only to restore an efficient and reliable public administration but also to build a public administration responsive to the challenges of the world of tomorrow. And this challenge is just as exciting as it is demanding!

Rolet Loretan
Director General

NOTICE : e-Newsletter !

We wish to inform you that this newsletter will be the last paper version to be sent to non-members of the IIAS or its entities.

As of 2012, an electronic version will be systematically sent to all our contacts. If you have not already done so, those members who wish to receive future newsletters by email only, can inform the secretariat of the fact: h.elouaghli@iias-IIAS.org

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■ ■ IIAS

IIAS International Congress, 18-22 June 2012, Mérida, Yucatán (Mexico) – COMING UP

You are cordially invited to the 2012 International Congress of IIAS which will be held in Mérida, Yucatán (Mexico) from 18 to 22 June.

The congress will be organized in collaboration with INAP (Instituto Nacional de Administración pública) on the theme *"Socio Economic Priorities and Public Administration"*

Please go to the congress website: www.iias-congress2012.org which is regularly updated and send us your proposals for abstracts via the link: www.conftool.pro/iias2012.

For further information: a.deboeck@iias-IIAS.org.

We look forward to welcoming you ! ■



IIAS International Institute of Administrative Sciences

INNAP INSTITUTO NACIONAL DE ADMINISTRACION PUBLICA

2012 International Congress of IIAS
MÉRIDA – YUCATÁN MEXICO
18-22 June 2012

www.iias-congress2012.org

■ ■ IASIA

IASIA Annual Conference, 16-21 July 2012, Bangkok (Thailand) COMING UP



IASIA International Association of Schools and Institutes of Administration

NIDA WISDOM for Change

2012 IASIA Annual Conference
BANGKOK - THAILAND
16-21 July 2012

www.iasia-conference2012.org

Note the date! The 2012 IASIA Conference will take place at the National Institute of Development Administration in Bangkok, Thailand, from 16-21 July. The theme of the Conference will be *« Challenges for Local Governance and Development in the 21st Century »*.

Visit the conference website www.iasia-conference2012.org.

A detailed call for papers as well as practical information will soon be available for downloading.

For further information: j.irschik@iias-IIAS.org.

We look forward to welcoming you ! ■

■ ■ EGPA

EGPA Annual Conference, 5-8 September 2012, Bergen (Norway) COMING UP

The next EGPA Annual Conference will be held in Bergen (Norway) from 5 to 8 September 2012. The different permanent study groups will convene at the SAS Radisson Conference Centre, located in the Hanseatic quarter of Bryggen which is included on UNESCO's World Heritage List. Bergen is also "The Gateway to the Fjords of Norway."

The 34th EGPA Conference will be preceded by the symposium for PhD Students and young researchers and will be held from 3-4 September 2012 at the Department of Administration and Organization Theory of Bergen University.

Please go to the conference website www.egpa-conference2012.org. Practical information and all the Call for papers will be added progressively. For further information: f.maroon@iias-IIAS.org.

We look forward to your active participation in this EGPA Annual Conference to be held in Norway for the first time. ■



EGPA European Group for Public Administration

UNIVERSITY OF BERGEN Department of Administration and Organization Theory

2012 EGPA Annual Conference
BERGEN - NORWAY 5-8 September 2012
PhD Seminar on 3-4 September

www.egpa-conference2012.org

Study Groups NEW !!

The Programme and Research Advisory Committee (PRAC) approved the establishment of the following new IIAS Study Groups during its last meeting in Lausanne, 4 July 2011.

- 1) Public Administration and Poverty Reduction
- 2) Global E-Government and Digital Gap Reduction
- 3) Trust and Public Attitudes
- 4) Quality of Governance
- 5) Public Administration and Cultural Heritage
- 6) Strategic HRM and Organizational Behaviour in the Public Sector
- 7) Democracy and Public Administration

Further information on the new study groups can be found on the IIAS website via the link : www.iias-iisa.org/e/study_groups/Pages/default.aspx ■

Knowledge Portal CURRENT THEMES

The Knowledge Portal of the IIAS is regularly updated with news of the evolution of public administration in the member States of the Institute. In order to complement the work of our interns, we invite you to transmit information which you deem pertinent to your country or region: www.pa-knowledge.org.

Our current interns, from the University of Oradea (Romania), Dana Bilan and Suzana Mahd are doing research on the following themes:

- Democratic Governance for Socioeconomic Development;
- E-Government, Instrument to Strengthen Trust;
- Public value, the case of tourism.

The themes were those of the 2012 IIAS International Congress.

From mid-November, you can add to our thematic files by sending us your thoughts or experiences relative to current issues. Blogs will also be set up in order to enable our experts to hold on line debates. ■



IIAS International Congress, 4-8 July 2011, Lausanne (Switzerland) - RESTROSPECTIVE

The International Congress of IIAS was held in Lausanne, Switzerland from 4 to 8 July 2011.

The main theme of the congress « *Global Problems and National Regulations: Challenges to Regulatory Strategies* » was divided into three sub-themes:

1. Water Use and International Management;
2. Migration and Trans-National Challenges
3. New Trajectories to the Rising Need of Regulatory Regime

A new format was put in place, linking academic and practitioner exchanges. In fact, policy platforms were organized and animated by practitioners, presenting knowledge of public administration issues related to the three sub-themes and providing a range of points of view in a contradictory debate.

The IIAS organized its first Intercontinental Administrative Forum on « *What Leadership for the Public Administration of the Future?* », a vehicle for contrasting experiences and ideas from different continents. It was based on three main topics: 1) Skills required; 2) The external pressures to encourage thinking and development; and 3) What approaches to forming leaders seem to work best?

The new format of the programme was welcomed by 236 participants from 46 countries worldwide. The evaluation results, notably on the quality of the content of the papers presented, the quality of the debates, the structure of the programme, the quality of the practical conclusions and finally the quality of the scientific conclusions, were good, even excellent. We look forward to the positive follow up.

We were very honoured by the presence of Mrs Corina Casanova, Chancellor of the Confederation at the opening ceremony and that of Mr. Jean-René Germanier, President of the National Council, Mrs Anne-Catherine Lyon, State Councillor, Mr. Mauro Dell'Ambrogio, State Secretary and Mr Jean-Yves Pidoux, Municipal who were present at the social events.

Ms. Geraldine Fraser-Moleketi, Practice Director, Democratic Governance Group – UNDP/BDD, held the ninth Braibant Lecture. The theme was on « *Democratic Governance at Times of Mega-Crises. Re-building our Communities and Building on our Citizens* ».

We also would like to thank IDHEAP for its hospitality as well as its professional team which did a remarkable job in organizing the congress. ■

IIAS Statutory Meetings, July 2011, Lausanne (Switzerland) - New Members

The IIAS Statutory meetings were also held during the congress and we are pleased to inform you, following the approval of the Council of Administration, of the following new members:

A. State member

- Bahrain – Institute of Public Administration

B. Corporate members

- Australia – Institute of Public Administration
- China - Chinese Society of Administration Reform (CSOAR)
- France – Institut d'Etudes Politiques de Toulouse
- Mauritania – Mauritanie Perspectives
- Mongolia – National Academy of Governance

- Morocco – La Direction de la Formation des Cadres Administratifs et Techniques et Le Centre International des Etudes Stratégiques et de Gouvernance globales
- Nigeria – African Centre for Resource Studies (ACRS)
- Philippines – General Institution for Empowerment Corporation (GIECD)
- Romania – National School of Political Studies and Public Administration – Faculty of Public Administration
- Switzerland – Centre of Competence for Public Management, University of Bern
- Chad – Ecole nationale d'administration et de Magistrature

Today the IIAS counts 34 State members, 29 National Sections, 52 Corporate Members and 3 International Organizations. ■

IASIA Regional Conference for Latin America and the Caribbean, 7-8 December 2011, Rio de Janeiro (Brazil) COMING UP



We cordially invite you to attend the IASIA Conference for Latin America and the Caribbean on « *Development Administration: the Implementation Challenges of Regional Integration Policies* » in Rio de Janeiro, Brazil, on 7-8 December 2011. Organized by IASIA, the FGV-Fundação Getulio Vargas, Brazil and the EGAP – Graduate School of Public Administration and Public Policy – Tecnológico de Monterrey, Mexico, the Conference aims to discuss, with emphasis on administrative aspects of Public Administration and its conceptual and practical elements, the meaning and operation of regional projects, multilateral regional agreements, the emergence of institutional and supranational policies, and the stimulating role of national and local government in implementing these policies.

For more information and the draft programme, please visit www.fgv.br/dint. ■

IASIA Annual Conference, 13-18 June 2011, Rome (Italy) - RESTROSPECTIVE

This year's IASIA Conference took place in Rome, Italy from 13-18 June at the invitation of the Italian Government and the Faculty of Economics of the University of Roma Tre. As it coincided with IASIA's 50th anniversary, the Conference focused on « *IASIA at 50: Challenges and Ways Forward for Public Administration Globally* ».

The volume « *Public Administration in a Global Context: IASIA at 50* » edited by OP Dwivedi was presented and Valeria Termini, President of IASIA, presented awards to IASIA's past Presidents and other major personalities who have contributed greatly to the development of the Association. As usual, IASIA's eight Working Groups convened during the Conference. The Rapporteurs of the Conference were Prof. Luis Aguilar Villanueva, Mexico, current Chair of the UN Committee of Experts of Public Administration and Prof. Michiel de Vries, Radboud University (Nijmegen), the Netherlands and IASIA Vice President for Publications and Research Activities.

A total of 341 participants from 61 countries participated in the Conference, among them IASIA President Prof. Pan Suk Kim and Chair of the PRAC Prof. Geert Bouckaert. High level scholars and practitioners from Italy and all over the world participated in plenary sessions, which were very much appreciated by the Conference participants for their fruitful discussions and diversified topics such as *PA in turbulent times*, *PA education and training for governing in the 21st Century*, *rethinking governance after the global economic crisis*, *leadership and sound institutions for good governance*.

For the first time, a session for young researchers and practitioners was held and a prize was awarded to the three best papers presented by young researchers and practitioners under the age of 30. A session on Gender and Diversity in the Public Service was organized which may be transformed into a permanent Working Group. The UN organized a panel and ad-hoc meetings of an expert group on « *Strengthening Public Administration and Leadership for MDG's at Local Level* ». After the Conference, the UN proposed transforming this ad-hoc expert group into a joint UN-IASIA Task force. Cooperation with the UN will be developed in view of activating capacity-building activities.

We would like to thank the host institutions, the General Rapporteurs, the Chairs of the different sessions, all speakers and all participants for their participation in the Conference. ■



5th TED – Trans European Dialogue, 2-3 February 2012, Budapest (Hungary) COMING UP

The 5th Trans European Dialogue EGPA/NISPAcee (TED5) will take place in Budapest on 2-3 February 2012. The theme will be: « *The Politics of Agency Governance* ».

Over the past three decades agencification has become part and parcel of the government machine in countries all around the world. Agencification refers to the creation of semi-autonomous agencies. These agencies are charged by the government to carry out all kinds of executive and regulatory tasks.

This dialogue will focus on aspects of politics in and around agencies in CEE, CIS and Western European countries. The participants will further discuss issues like: the appointment of agencies, the influence of agencies on the political and/or policy debate, the role of politics and politicians in the governance (steering, control) of agencies, etc. ■

EGPA Annual Conference,, 7-10 September 2011, Bucharest (Romania) - RESTROSPECTIVE

The annual EGPA conference took place in Bucharest from 7 to 10 September 2011 and completed the cycle of annual conferences of the Institute and its entities based in Brussels. The 33rd Conference of the European Group for Public Administration brought together over 400 participants in the impressive Palace of Parliament. The official opening of the conference was graced by the presence of a succession of important personalities: the President of the Chamber of Deputies, Ms Anastase, and the Prime Minister, Mr Boc.

The 16 permanent study groups then held their sessions and the discussions following the submission of more than 250 papers appeared rich in perspectives. Participants then enjoyed the hospitality of our hosts who held a reception followed by a dinner in the grandest Romanian tradition.

The President of the Senate, Mr Geoana, also gave a speech at the opening night held at the Palace. A French-speaking seminar on the following issue: « *For Sustainable Reforms in Times of Crisis* » was also attended by many experts. The Annual Conference was preceded by the PhD symposium which brought together more than 27 doctoral students who presented the results of their research while outlining avenues for future research. The standard of the papers and the quality of debate were impressive. The future of the European Group for Public Administration thus seems assured!

The local team, led by Prof. Lucica Matei, was made up, for the main part, of young master students who welcomed our delegates with energy and enthusiasm.

The first results of the evaluation survey are now available. The comments concern the standard of papers and the quality of discussions. It seems that the theme of the French Speaking seminar on « *Sustainable Public Sector Reforms for Times of Crisis* » was much appreciated and some participants would like to continue the discussion during future sessions of a study group at the next Conference. The Study Group on Public and Non-Profit Marketing was much appreciated and some participants would like to enlarge the audience of the group in order to exchange points of view during the next Conference. ■

4th MED - Euro-Mediterranean Dialogue, 12-14 October 2011, Rabat (Morocco) RESTROSPECTIVE

The 4th Euro-Mediterranean Dialogue took place from 12 to 14 October 2011 in Rabat (Morocco) on the theme: « *Governance, Territorial Development and Culture* ». More than 80 participants took part in this activity which is a major event in the activities of EGPA. The main objective of these dialogues is to facilitate the mutual understanding of the big democratic challenges in establishing an effective public management.

In cooperation with ENA of Rabat and ISCAE, this conference provided us with the opportunity to address a fundamental issue: the importance of culture as a vector for territorial policies and the development of our societies. The Students from our partners, ENA and ISA, also participated in our events and discussions.

Several platforms and round tables underlined the importance of our new partnerships established in Rabat. We welcomed our colleagues from the European Training Foundation (ETF) who made presentations and emphasized new perspectives. ■



The South American Chapter - COMING UP

As a regional expression of our Institute, LAGPA's mission to promote the exchange of theoretical and practical experiences in the field of administrative sciences in Latin America has been the key principle in the design of our Working Programme.

As a follow-up to the Founding Meeting of the Group which took place in Chiapas, Mexico in August 2010, the Meeting of the Central American and Caribbean Chapter was held last June in Guatemala City.

The South American Chapter of the Latin American Group for Public Administration will be established from the 20 to 22 November in Bogotá, Colombia. The Mexican National Section of the IAS; Instituto Nacional de Administración Pública in a coordinated effort with the Escuela Superior de Administración Pública of Colombia has convened approximately thirty five experts from the region.

The main theme of the Meeting is « *Public Space Management, a Shared Responsibility* » At today's date, the attendance of colleagues from eight Latin American countries is considered: Argentina, Chile, Colombia, Ecuador, Mexico, Paraguay, Peru and Uruguay. The venue presents an opportunity for the participants to discuss the implications of the topic in order to draw up the Bogota Charter. ■

The website is on line ! - NEW

The regional Latin American Group has the pleasure to inform you that its website is up and running!

Two versions are on offer: English and Spanish.

As the installation is very recent, the coordinating team in Mexico is busy with the finishing touches with the aim of providing you with up-to-date information.

<http://www.grupofisco.com/LAGPA>

Do not hesitate to consult the site regularly! ■



Agenda

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| ■ 16 November 2011 | IIAS at Ecole nationale d'Administration, Strasbourg (France) |
| ■ 7-8 December 2011 | IASIA Regional Conference Rio de Janeiro (Brazil) |
| ■ 27-28 January 2012 | EGPA Steering Committee Meeting Brussels (Belgium) |
| ■ 2-3 February 2012 | 5th Trans-European Dialogue (TED) EGPA /NISPACee Budapest (Hungary) |
| ■ 13-14 February 2012 | IASIA Board of Management Meeting Brussels (Belgium) |
| ■ 14 February 2012 | IIAS Statutory Meetings: Strategic Committee, PRAC and Finance Committee Brussels (Belgium) |
| ■ 15-16 February 2012 | IIAS Council of Administration Brussels (Belgium) |
| ■ 2-7 March 2012 | IIAS at ASPA Annual Conference Flamingo Las Vegas (United States) |
| ■ 7-9 June 2012 | 8th Transatlantic Dialogue (TAD) EGPA Nijmegen (Netherlands) |
| ■ 18-22 June 2012 | IIAS International Congress Mérida-Yucatán (Mexico) |
| ■ 16-21 July 2012 | IASIA Annual Conference Bangkok (Thailand) |
| ■ 19-22 August 2012 | IIAS at IPAC Annual Conference Toronto (Canada) |
| ■ 3-4 September 2012 | EGPA Seminar for doctoral candidates and EAPAA meetings Bergen (Norway) |
| ■ 5-8 September 2012 | EGPA Annual Conference Bergen (Norway) |