



A Public Birthday in Berlin

Government and Academia

Our forthcoming specialised international conference in September is being led by two distinguished scholars in public administration but from the two very different traditions of Germany and Brazil. To discuss public administration and private enterprise, *Luis Carlos Bresser-Pereira* from the Getulio Vargas Foundation in Rio de Janeiro (see <http://bresserpereira.org.br>) joins forces with *Hans Peter Bull* from the University of Hamburg (see <http://www.ias-berlin-2005.de>). Both have played a distinguished role between government and academia. Mr. *Bresser-Pereira*, our Rapporteur-General, has served as a minister three times, responsible variously for Brazil's finance, its state reform and science and technology. Now a full-time academic his latest major work is published by Oxford; *Democracy and Public Management Reform: Building the Republican State* (2004). Professor Bull, chair of our Organising Committee, was German Federal Commissioner for Protection of Data Privacy and also served as a Minister of the Interior in Schleswig-Holstein. He taught and teaches Law at the Hamburg where he is now Professor Emeritus.

Public Administration & Private Enterprise

On September 20th in Berlin, near a checkpoint once called Charlie, at the Maritim proArte-Hotel our Third Specialised International Conference begins scheduled to be opened by Germany's current Interior minister Otto Schilly. The topic is as shown above. This will be the first chaired by President *Franz Strehl*. Alongside them we will be joined by four Rapporteurs, Mayor (Oberbürgermeisterin) *Beate Weber* from Heidelberg, Councillor of State *Michel Franc* from Paris, Professor *Dele Olowu* of the African Development Bank in Tunis and Professor *Ian Thynne* from the City of Darwin. The problematic has been defined by our Rapporteur-General *Bresser-Pereira* (below) as follows:



"...Economic development, social justice and democracy are major political objectives of modern societies, which strongly depend on a healthy relationship with the state, with its institutions and public administration, and the private enterprises. Business enterprises are directly responsible for economic growth in so far as they make the investment decisions and carry on technological change and innovation in the market. Yet, the national states and their respective public administrations have major roles to play in the development process and in creating the appropriate conditions for private enterprises to flourish..."

If you follow these issues you will need to be there.

Birthday in Berlin

The Berlin conference, to which *Hans Peter Bull* (right) has invited us (and which will follow shortly after the expected federal election in Germany) is an important event; though in a certain sense it will be typical of our work. But at Berlin will also occur an event of perhaps even more significance, more rarity; one that happens only once. Every birthday is unique and in itself unrepeatable. The Institute will be in October 75 years "old" since it was founded on 22nd October 1930 by Oscar Leimgruber in Madrid (1886-1976). In Berlin we will celebrate this fact.



Reflection

A birthday always makes you think. I do not wish to hide from you that it seems to me being seventy-five is both an enormous achievement, a tribute to the work of all our members and staff and Presidents and DGs - and a challenge. Time gives benefits but also burdens. A history is part of our resources, a stick to lean on when we walk, but it is no use if you want to run. It is the new impulses we are receiving that matter as much.

New Strategy

President *Strehl* has led us towards a new vision of the Institute, with a renewed focus upon our mission, our status as a "scientific" body that has a cool and focused voice in the 2005 pell-mell of ngos and advocacy groups and political, national, self-seeking noises. Under his lead our project groups are breaking new ground - I am most proud in particular of the Group led by *Geraldine Fraser-Moleketi* whose new IIAS book on administering global governance with the title *The World We Could Win* will be launched in Berlin. With its fresh and original shifting of the focus of our activities to the appropriate global level for a would-be global body, it shows IIAS has not lost its gift for finding new issues and new motives. But, at the same time and alongside that forward-looking text is one that, in proper humility for what we have inherited, looks back. *Fabio Ruggie* of Pavia and colleagues from the IIAS History of Administration Group will also publish through IIAS in Berlin a new history of the Institute entitled *Administration & Service, IISA/IIAS, 1930-2005*-. And allow me to draw your attention to that final hyphen. This is no obituary. President *Leimgruber* was 1886-1976 but his Institute, your Institute, our Institute, has not yet finished or closed its account. Join us in Berlin where we can raise a glass to the Future of the International Institute of Administrative Sciences.

Michael Duggett

"Contacts International"

Netherlands - invited to address a group of Danish top executives from municipal and central Government at Erasmus University, Rotterdam, on the implications of the international field for their work, Michael Duggett on the 3rd-4th March had great pleasure in meeting *Anne Lind Madsen*, *Marius Ibsen* & other colleagues and holding a discussion with Professor *Christopher Pollitt* about the *International Review of Administrative Sciences*.

New York - the Institute Working Group on Administering Global Governance met at the United Nations UNDESA offices, chaired by Minister *Fraser-Moleketi* on Sunday 3rd April, attended by the Director General. After, he was involved in the meeting of the UNDESA Committee of Experts in Public Administration who met in the Economic and Social Council Chamber, chaired by Prime Minister *Nsibambi* of Uganda, on 4th-5th April. He had the pleasure to meet UNDESA Director *Guido Bertucci* & Professor *Jaime Rodriguez-Arana*, from Spain.

Qatar - the Director General flew to Doha, in the state of Qatar to take part in and speak at the Second Doha Development Forum (DDF) taking place at the Ritz-Carlton Hotel, Doha, over the period 9th -12th April. He was able to join for lunch President *Vaclav Klaus* of the Czech Republic and *Lord Lawson* of Blaby, *Hamad Bin Jabor Bin Jassim Al-Thani* of the Planning Council and *Mohammed At-twairiji* of ARADO. He also met *Michael Hopkins* and Dr *Ishkander Bashir*.

United Arab Emirates - from Qatar the Director General travelled to the UAE, first Abu Dhabi and then Dubai for a site visit over 12th-15th April concerning the 2007 Congress of the Institute. Hosted by Dr *Yousif Easa Bin Hassan Al-Sabri*, Director General of the Institute of Administrative Development and by the Minister for the Civil Service, *Saeed Khalfan Al Gaith*, he was able to meet many Dubai experts and speak on levels of governance at an IAD seminar.

France - invited by the Honourable *Jocelyne Bourgon* to discuss with the Board of CAPAM (Commonwealth Association of Public Administration and Management) the priorities of the Institute with an eye to sharing common perspectives (IIAS shares with CAPAM its *International Review of Administrative Sciences*) the Director General attended a meeting at the OECD delegation of the Canadian Government in Paris, Avenue Foch on 25th April and was able to meet senior Commonwealth figures like *A.N. Tiwari* of the Indian Ministry of Personnel, the Cabinet Secretary of Singapore Mr *Eddie Teo*, *Janice Cochrane* of Canada, *Michael Wintringham* of New Zealand and the Australian Public Service Commissioner *Lynelle Briggs*.

Italy - between the 8th and 12th May, the Director General was in Naples, Italy, taking part in a meeting of experts at the famous FORMEZ centre discussing the experience of European and Arab training administrations. At this meeting, he met Mr. *Giuseppe Pennella*, Director of CAIMED, Dr. *Al-Shkawi*, Director General of the Saudi Institute of Public Administration and Her Excellency Minister Dr. *Khadiga Ahmed Al-Haisami*, Dean of NIAS, Yemen as well as colleagues from UNDESA such as Mr. *Jide Balogun*. While in Italy the Director General also took the opportunity to visit Como, near Milan, where the next IASIA Annual Conference will take place in July. The preparation of the conference, led by Professor *Lorenzo Cantoni* from the Lombardy Region Institute for Education and Training of Public Administration Como (IReF), is going well. He also had the pleasure to meet Professor *Roberto Negrini* from the Politecnico of Milan.

Working Groups

Gail Darge: darge@iiasia.be

The History of Administration

Fabio Rugge

At the invitation of the University of Louvain-la-Neuve (Belgium), and with the support of the FNRS, the Group held its annual meeting on 8 and 9 April 2005 at the Faculty of Philosophy and Letters. The Group's kind host was Professor *Jean-Marie Yante*. During the meeting, 14 participants from ten countries convened to discuss the Group's new theme on *The Administration of Historical, Artistic and Cultural Heritage*. Over the next two years, international experts, including public administration specialists, historians, political scientists and legal experts will be meeting to examine this theme in a multidisciplinary perspective. With a view to preparing comparative conclusions, the Rapporteur, *Stefan Fisch*, drew up a framework to ensure that participants could approach the study on a systematic and conceptual basis. It is hoped that commonalities and differences highlighted in the national studies will throw light on the diverse ways in which heritage is managed.

Supranational Administration

Chris De Cooker

This year the Working Group's two-day Seminar was hosted by the European Bank for Reconstruction and Development (EBRD) in London on 21- 22 April. Approximately 50 participants from 25 international organisations came together to examine and discuss the theme of "*Responsibility of International Organisations*". Special attention was given to the International Law Commission's report and draft articles, as well as liability for tortuous conduct. The topic of privileges and immunities was also raised, notably recent developments in relations with national (judicial) authorities. The Group also continued its examination of the question of ethics/codes of conduct for both staff and executive or governing boards. Attention was also drawn to new procedures related to both whistle-blowing and protection against reprisal or retaliation. The Group's book on *Accountability, Investigation and Due Process in International Organisations*, edited by *Chris De Cooker*, will be published soon.

New Technology and Public Administration

Giorgio Petroni

This Working Group met during the IIAS Congress in Seoul to finalise its forthcoming report on New Technology and Public Administration entitled "*New Technologies in Public Administration: Technology and Public Administration: conditions for success in e-government development*" due to be published by IOS Press for IIAS and launched at the Berlin Conference of the IIAS in September 2005. The second part of the book entitled *Bridging the Public Administration Digital Divide* was coordinated by Prof. *Fanie Cloete* further to the panel "*Bridging the Public Administration Digital Divide*" organised during the IIAS Congress and chaired by our Rapporteur Prof. *Gordon Draper* (†) and by Prof. *Dalchoong Kim*, representing the IPSA (International Association of Political Sciences). This panel and this publication received the support of the ISSC.

Transition in Public Administration in Central and Eastern Europe, *Imre Verebelyi*

This Working Group finished its study on Fundamental changes in local governments in Central Europe (Principles and Solution). The results of this study will be published on the IIAS website. This publication will contain three national reports and an introductory note by the Chair. This electronic publication will be available on our website for the Berlin Conference of the IIAS.

International Review of Administrative Sciences

Catherine Humblet: humblet@inwind.it

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Four ideal-type organizational responses to New Public Management reforms, *Tor Hernes*

Public service vouchers, *Frédéric Colin*

The weakness of university legislative bodies: The cases of France and Italy, *Pierre Dubois & Stefano Boffo*

Outsourcing and public service values. The Australian Experience, *Richard Mulgan*

The budgetary control of Australian police services and the new governance of security, *Benoît Dupont*

Developing the Leadership Cadre for the 21st Century: A Case Study of Management Development in the UK's New Civil Service, *Julia Hockey, Andrew P. Kakabadse & Nada K. Kakabadse*

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Symposium on E-Governance: challenges and opportunities for democracy, administration and law, Guest Editor: *Pan Suk Kim*

Introduction, *Pan Suk Kim*

Accessing E-Government: challenges for citizens and organizations, *Anni Dugdale, Anne Daly, Franco Papandrea & Maria Maley*

Moving towards the virtual state: integrating services and service channels for citizen-centered delivery, *Kenneth Kernaghan*

Ethical regulation of the Internet : the challenges of global governance, *Stéphane Astier*

Challenges for E-Governance: protests from the civil society on Privacy Protection of e-Government in Korea, *Whasun Jho*

International Association of Schools and Institutes of Administration

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Annual Conference 2005 in Como, Italy

IASIA is now entering the last phase of operations on its annual conference of Como. All papers have been accepted, and the Secretariat is now organizing the final programme. Registrations are coming in, and all the elements are combined to make Como a successful conference. The presence and expertise of our Rapporteur General, Mr *Michael Brintnall*, also guarantees the scientific level and quality of the Como conference. Our Italian colleagues of I.Re.F are also doing a great job in preparing their part of the conference, ensuring that participants will enjoy their stay in Como, and Italian hospitality.

Board of Management

The International Association of Schools and Institutes of Administration has held its Board of Management in the IIAS Headquarters in Brussels. This meeting was the first one of this year. Several issues have been discussed among which the upcoming conference that will take place in Como in July. On future events, Mrs *Gintowt-Jankowicz*, General Director of the Polish National School of Administration, has reaffirmed the willingness of her Institution to hold next year's conference. She has given some information on the dates and venue, and has even proposed a possible theme. On a longer term, Mr *Al Sabri*, member of the Board representing the United Arab Emirates, has indicated that his institution was very happy to host the IIAS congress and IASIA conference in 2007. The Board of Management has also given a positive answer to the proposal of John Kiayaga-Nsubuga, Director of the Uganda Management Institute, to hold the 2008 conference in Kampala. Finally, IASIA is proud to have accepted 3 new members in its association: The Sabah Public Centre Training Institute (INSAN), Malaysia; Central Officials Training Institute (COTI), South Korea; School of Public Administration, Moscow State University, Russia.

Publications

Just Published: E-governance: challenges and opportunities for democracy, administration and law, Proceedings, 26th International Congress of Administrative Sciences, Seoul - Korea, July 2004 / E-gouvernance: défis et chances pour la démocratie, l'administration et le droit, Actes, XXVI^e Congrès international des Sciences administratives, Séoul - Corée, juillet 2004, 139 pp., 20 Euros. For more information: www.iiasiisa.be

To be Published: The World We Could Win - Administering Global Governance, Edited by Geraldine Fraser-Moleketi, For more information: www.iospress.nl

Administration & Service IIAS/IISA, 1930-2005-. A History of the Institute. For more information: www.iiasiisa.be

New Technologies in Public Administration, Edited by Giorgio Petroni and Fanie Cloete. For more information: www.iospress.nl

European Group of Public Administration

Fabienne Maron: geapegpa@iiasiisa.be

Annual Conference 2005 in Bern, Switzerland

We have already 180 participants registered for the upcoming EGPA Conference. Our EGPA Conference will be a major event for Public Administration community in Europe.

There are some good reasons to participate at this conference:

- It is the largest European conference in the field of Public Administration/Management;
- You meet around 350 scholars from all around Europe to share the latest knowledge;
- The scientific programme and the social programme are of a high quality and promise a valuable time in Switzerland! There is still time to register - - - Join us in Bern!

Place & Dates:

University of Bern, Main Building, Hochschulstrasse 4, 3012 Bern; 31 August-3 September 2005

Website:

www.egpa2005.com & www.iiasiisa.be

Theme:

Reforming the Public Sector: What about the citizens?

Workshops on the conference theme:

Workshop I. Are public sector reforms in the interest of the citizens? Evaluation of reform projects from a customer and citizen perspective;

Workshop II. The relation between citizens and state reconsidered-Direct democracy and citizen participation;

Special Host Country Panel

Papers:

Authors whose drafts have been accepted should dispatch their completed text (20 pages maximum) to papers@egpa2005.com and to the relevant Chairpersons by **31 July 2005**, at the latest.

Registration:

To register and to make the accommodation booking, please consult the Conference

Websites: www.egpa2005.com & www.iiasiisa.be

Statutory Meetings

The next EGPA Steering Committee will be held during the annual Conference in Bern on Thursday, 1 September 2005 (11.00 am-02.00 pm).

The Annual General Assembly will also be held in Bern on Friday, 2 September 2005 (02.00 pm-03.00 pm). All the EGPA members are kindly invited to participate in the General Assembly.

International Internships

Juan Cabrera-Clerget: cabrera@iiasiiisa.be

In March, the Institute has welcomed *Kristell Keedi A Maguib* for a one-month stage in Brussels. Kristell is actually completing the second year of her diploma in Public Relations at the "Haute école Charleroi Europe". While staying with us, she has contributed to the preparation of the statutory meetings that took place mid March in the IIAS headquarters. From her Public Relations background, she has approached this experience with an eye for communication between the IIAS permanent staff, and its public and members. She has successfully put into practice her PR knowledge, while gaining insight from the rich international atmosphere of the institute.



Death of Mr. Andre Molitor

The Institute sadly records the death of Mr. André Molitor who served in our decision-making bodies for many years, particularly as a very active member of the Executive Committee from 1951 to 1986; Vice-President for the host country from July 1980 to September 1986; member of the Editorial Board of the *International Review of Administrative Sciences* from 1957; President of the Finance Committee from 1974. His passing leaves a gap which we shall seek to fill; Professor Francis Delpérée will write a commemorative text which shall be published in the *Review*.

OLAF Project

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Study on the Rights of Defence

The IIAS expert team has delivered to OLAF the final report on the Study on the Rights of Defence entitled: "*The Rights of Defence in Fraud Investigations: Defence Rights during administrative investigations in 5 EU member states, Romania and Switzerland in a comparative perspective*". This project was coordinated by Dr. *Philip Langbroek* and *Oswald Jansen*, for Utrecht University and by Dr. *Fabienne Maron*, for IIAS. Prof. Dr. *Ioana Vasiu* (Romania), Prof. Dr. *Gunilla Edelstam* (Sweden), Prof. Dr. *Andreas Lienhard* and his colleagues (Switzerland), Prof. Dr. *Hans Christian Röhl* (Germany), Mr. *Christopher Menzies* (United Kingdom) and Prof. Dr. *Roberto Caranta* (Italy) provided national reports. On the basis of these reports, a comparative analysis was made by Dr. *Philip Langbroek*.

The study delivered is the result of a cross-border exchange of knowledge and opinions between scholars in administrative law. Dr. *Lothar Kuhl* and Dr. *Lauraine Laudati* of OLAF provided us with constructive comments on previous versions of the report. Prof. Dr. *Rob Widdershoven* and Prof. Dr. *John Vervaele* of Utrecht University gave their expert support to the project.

The report is currently being evaluated by OLAF and we hope that it may contribute to a further cooperation between experts of OLAF and scholars in administrative law in the near future.

International Institute of Administrative Sciences

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Berlin Conference

Preparations for the Berlin Conference are progressing well. In April the Rapporteurs met in Brussels to examine and approve the draft proposals of papers. The list of papers selected is now available on our website. In July, on the basis of the completed texts received, the Rapporteurs will decide which papers will be presented orally and will finalize the programme for their workshops.



Claudia Schiefelbein is in charge of the Logistics for our Berlin Conference. Since Claudia has worked as a stagiaire at IIAS and also managed the very successful 2002 Potsdam Conference of EGPA we are sure she will take good care of delegates. Contact her on website: www.iias-berlin-2005.be

Five panels will also be organized:

- The German Panel "*Administrative Reform and the Reduction of Bureaucracy: an ongoing challenge for public administration and private enterprise*"
- The North American Panel "*North American approaches and methods of co-operation between public administration and private enterprise*"
- The Asia-Pacific Panel "*Contracting-out in local governments: outcomes, limits and challenges*"
- The United Nations Panel "*Public Sector: Report 2005*" (provisional title)
- The Global Governance Panel. Chair: Minister *Fraser-Moleketi*

Exceptionally this year, the Braibant Conference will be held in Berlin on **Wednesday, 21 September at 7 pm**. Mr. *Ignacio Pichardo Pagaza*, former President of IIAS, will speak on the topic of Public administration challenges in relation to environmental protection and sustainable development. Lastly, on **Friday, 23 September** prior to the Closing Session, a special session will be devoted to the **75th Anniversary of IIAS**. At this occasion a commemorative publication will be launched.

Executive Committee Meeting

The Executive Committee elected in Seoul in July 2004 met in Brussels on 17 and 18 March 2005 under the presidency of Mr. *Franz Strehl*. Among the new members: *Alejandro Carrillo Castro* (Mexico); *David Mac Donald* (Canada); *Akira Nakamura* (Japan); *Turgay Ergun* (Turkey); *Geert Bouckaert* (Belgium); *Jean-Claude Bonichot* (France); *Jacek Czaputowicz* (Poland); *Gavin Drewry* (United Kingdom); *Albert Hofmeister* (Switzerland); *Pan Suk Kim* (Korea) and *PI. Suvrathan* (India).

STOP PRESS MONTERREY AND DUBAI

The IIAS has made decisions in principal about two future destinations for its Conferences. We shall be in:

- Mexico, the state of Monterrey for 2006 (16-20 July) : theme Transparency For Better Governance : Rapporteur General, *Jacob Södermann*;
- United Arab Emirates, the state of Dubai for 2007 (7-13 July), 27th Congress: theme and Rapporteur General to be decided.